# 2019 Strategic Planning



### **Review Previous Year Strategic Priorities**

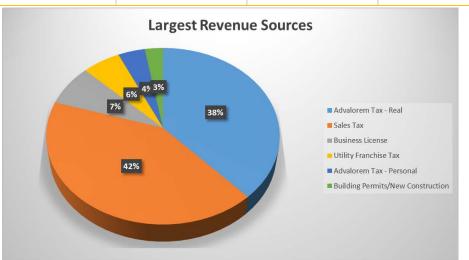
- 1. <u>Community Spaces</u>- Community Building, Wald Park Improvements, Cahaba Heights Ballfield Reconstruction
- 2. Crosshaven Dr. Road Widening and Sidewalk Construction
- 3. Stormwater Infrastructure
- 4. Residential Street Resurfacing
- 5. Sidewalk Construction Various Locations
- 6. Financial Support for the VH BoE
- 7. Construction or Addition to the New Merkel House
- 8. Sidewalk Construction East Street

### Accomplishments with Strategic Priorities

- March 2018 Approve Community Spaces/Infrastructure Plan
- April 2018 Approve Funding Plan for \$58mm Program
- July 2018 Issue Bonds in Support of Program
- October 2018 Approve Schematic Design-Community Spaces
- Completed (2018) 5 Drainage Projects > \$ 225,000
- In Design (2019) 9 Additional Drainage Projects
- Completed (2018) 5 Miles of Paving > \$ 500,000
- In Process (2019) Additional 15 Miles of Paving
- Approved and Partially Complete with Liberty Parkway Improvement
- Collected surplus of Community Spaces Funds \$2.3mm
- Introduced Improved Stormwater Management System

#### Fiscal Year 2018 Results

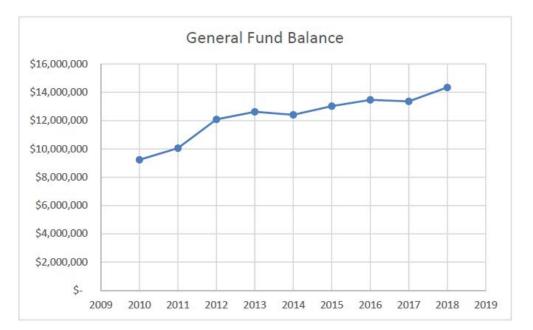
Year-End / Fiscal 2017-2018 - "Unaudited"							
	2017-2	018	2016-2017 Actual vs Budget		Actual vs Last Year		
	Actual	Budget	<b>Actual</b>	<u>Amount</u>	<u>%</u>	Amount	<u>%</u>
Total Renenues	\$42,103,894	\$38,616,956	\$37,809,663	\$3,486,938	9.03%	\$4,294,231	11.36%
Total Expenses	\$40,924,539	\$38,616,956	\$37,912,666	<u>(\$2,307,583)</u>	-5.98%	<u>(\$3,011,873)</u>	-7.94%
Net Profit or (Loss)	\$1,179,355	\$0.00	-\$103,003.00	\$1,179,355		\$1,282,358	
Largest Revenue Generators:							
Advalorem Tax - Real	\$14,215,087	\$13,728,188	\$13,386,482	\$486,899	3.55%	\$828,605	6.19%
Sales Tax	\$15,543,909	\$12,933,881	\$12,747,564	\$2,610,028	20.18%	\$2,796,345	21.94%
Business License	\$2,814,076	\$2,690,506	\$2,702,333	\$123,570	4.59%	\$111,744	4.14%
Utility Franchise Tax	\$2,161,618	\$2,116,236	\$2,116,236	\$45,382	2.14%	\$45,382	2.14%
Advalorem Tax - Personal	\$1,522,028	\$1,674,462	\$1,611,678	(\$152,434)	-9.10%	(\$89,650)	-5.56%
Building Permits/New Construction	\$1,028,460	\$1,087,490	\$814,846	(\$59,030)	-5.43%	\$213,615	26.22%





## Fund Balance & Emergency Reserve Fund:

Fiscal 2016-2017 \$13,358,516 Fiscal 2017-2018 - Net Profit/Surplus - "Unaudited" \$1,179,355 Fund Balance \$14,537,871 Emergency Reserve Fund Cash Balance - 12/31/2018 \$10,589,887 Addition of 2018 Net Profit/Surplus \$1,179,355 Amended Cash Balance \$11,769,242 Daily Expenses \$112,122 Number of Operating Days per Fund Balance 130 Number of Funded Operating Days 105 90 Target - Funded Operating Days +15 Days **Capital Projects Fund Balance** Fiscal 2017-2018 - Year-End Surplus \$1,706,945 Fiscal 2018-2019 - (First Quarter - Oct, Nov, Dec) **YTD Receipts** Total Budget State Funding - (Alabama State Trust) \$0 \$290.650 \$0 \$9,235 Interest **Police Confiscations** \$50,000 \$116,198 Sale of Assets \$0 \$300 \$0 \$6,250 Grants Sales Tax % \$780.688 \$211,238 Total \$343,221



#### Fiscal Year 2019 – First Quarter Results

Current Fiscal Year - 2018-2019							
"First Quarter Performance - October thru December"							
	2018-2	019	2017-2018	Actual vs Bu	dget	Actual vs Last	Year
	<u>Actual</u>	Budget	Actual	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>
Total Renenues	\$18,189,899	\$17,216,605	\$16,713,766	\$973,294	5.65%	\$1,476,133	8.83%
Total Expenses	<u>\$11,101,026</u>	<u>\$10,908,473</u>	<u>\$9,415,880</u>	<u>(\$192,553)</u>	-1.77%	<u>(\$1,685,146)</u>	-17.90%
Net Profit or (Loss)	\$7,088,873	\$6,308,132	\$7,297,886	\$780,741	12.38%	(\$209,013)	-2.86%
Largest Revenue Generators:							
Advalorem Tax - Real	\$11,442,374	\$11,199,904	\$11,333,281	\$242,470	2.16%	\$109,092	0.96%
Sales Tax	\$4,828,297	\$4,151,028	\$3,359,469	\$677,269	16.32%	\$1,468,828	43.72%
Business License	\$222,073	\$261,232	\$400,585	(\$39,159)	-14.99%	(\$178,512)	-44.56%
Utility Franchise Tax	\$0	\$0	\$0	\$0	0.00%	\$0	0.00%
Advalorem Tax - Personal	\$497,354	\$498,389	\$498,507	(\$1,035)	-0.21%	(\$1,153)	-0.23%
Building Permits/New Construction	\$191,184	\$286,043	\$208,425	(\$94,859)	-33.16%	(\$17,241)	-8.27%

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### **Community Spaces Plan Results**

25% of Sales Tax - (for Debt Service Payments, Capital Projects & School Purposes)					
	Total Budget	25% Projection	Debt Pymt	Amt >Debt Serv Py	<u>/mt</u>
Sales Tax	\$17,844,307	\$4,461,077	\$3,168,800	\$1,292,277	
Actual Receipts:		Deposits	Earned Interest	Total	
				Total	
Fiscal 2017-2018		\$1,153,266	\$5,958	\$1,159,224	
Fiscal 2018-2019 (1st Quarter)		<u>\$1,207,074</u>	<u>\$470</u>	<u>\$1,207,544</u>	
Total Funds		\$2,360,340	\$6,428	\$2,366,768	

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### Financial Risks Due to Recent Activity

#### • Risks

- Loss of Sprouts Farmers Market
- Transition of Western Supermarket
- Loss of Charter/Spectrum Local Office
- ~\$ 450,000 loss in sales tax revenue in 2019 ( 3% of sales tax total)

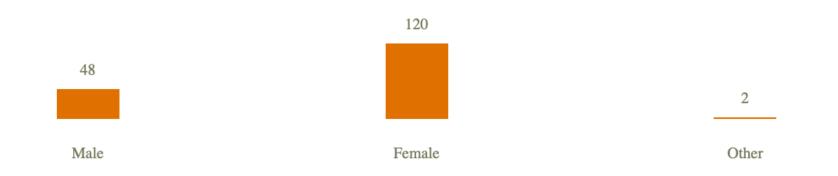
#### • Loss Mitigated by

- Addition of high performing restaurants
- Shifting of grocery purchases to other Vestavia Hills grocery options

# 2019 Citizen Survey



### **Demographics – Male/Female**



19.0% response – 170/894

### **Demographics – Age**



17.9% response – 160/894

### **Demographics – Location**

#### In what area of Vestavia Hills do you reside?

	esponse Percent	Response Count
Cahaba Heights (zoned for VH Elementary Cahaba Heights)	15.8%	141
Liberty Park (zoned for VH Elementary Liberty Park)	16.9%	151
South (Hwy 31 from the Columbiana Rd area, including Tyler Rd, to City Hall; and Rocky Ridge Rd area from Wisteria Dr to Tanglewood, including sections of Dolly Ridge Rd that are not zoned for VHECH)	43.8%	392
North (Hwy 31 from City Hall to Shades Crest Rd; and Rocky Ridge Rd from Tanglewood to Shades Crest Rd)	23.5%	210

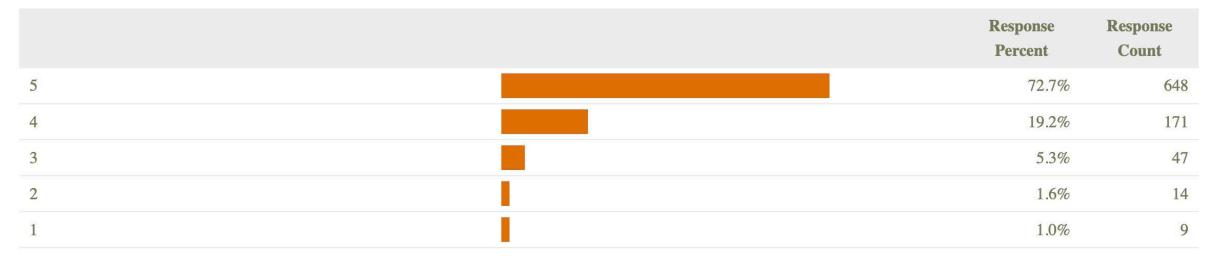
100.0% response – 894/894

(This is the only question that was required.)

#### Quality – Public Safety Services

#### Please rank the following, using a scale of 1 to 5 with 5 = very satisfied and 1 = very dissatisfied:

#### Quality of public safety services (e.g. fire, police, ambulance)

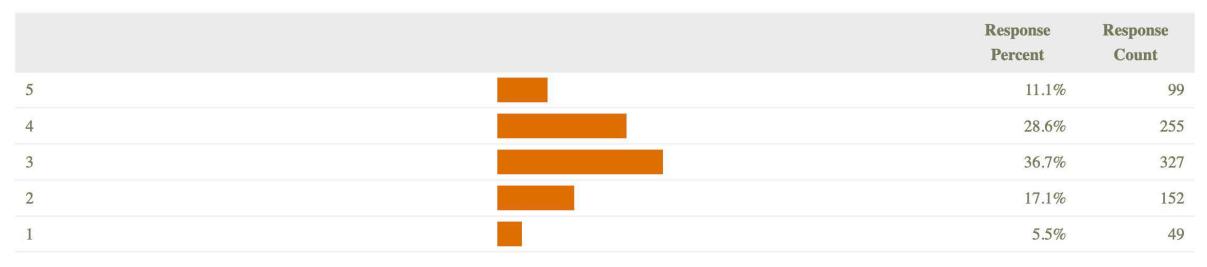


99.4% response – 889/894

#### **Quality – Parks & Recreation Facilities**

#### Please rank the following, using a scale of 1 to 5 with 5 = very satisfied and 1 = very dissatisfied:

#### **Quality of parks & recreation facilities**



98.7% response – 882/894

### Quality – Parks & Recreation Programs

#### Please rank the following, using a scale of 1 to 5 with 5 = very satisfied and 1 = very dissatisfied:

#### Quality of parks & recreation programs

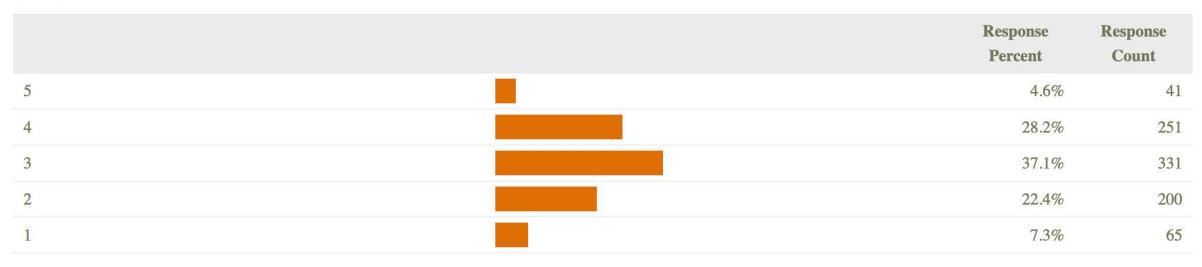
	Response Percent	Response Count
5	13.5%	120
4	31.1%	277
3	36.6%	326
2	12.3%	110
1	3.3%	29

96.4% response – 862/894

Quality – City Streets

#### Please rank the following, using a scale of 1 to 5 with 5 = very satisfied and 1 = very dissatisfied:

#### **Quality of City streets**



99.3% response – 888/894

### Quality – City Services

#### Please rank the following, using a scale of 1 to 5 with 5 = very satisfied and 1 = very dissatisfied:

#### Overall quality of services provided by the City

	Response Percent	Response Count
5	15.8%	141
4	51.7%	461
3	26.8%	239
2	4.2%	37
1	0.9%	8

99.1% response – 886/894

### **Quality – Communications**

#### Please rank the following, using a scale of 1 to 5 with 5 = very satisfied and 1 = very dissatisfied:

#### Quality of City communication with residents

	Response Percent	Response Count
5	25.8%	230
4	38.7%	345
3	27.6%	246
2	5.7%	51
1	1.3%	12

98.9% response – 884/894

#### Heard of Infrastructure & CSP?

#### Have you heard/read the details of the Infrastructure & Community Spaces Plan?

	Response Percent	Response Count
Yes	58.9%	521
No	41.1%	363

98.9% response – 884/894

### What is Most Important?

#### Which of the Infrastructure & Community Spaces projects is most important to you?

	Response Percent	Response Count
Wald Park	37.6%	314
Sidewalks	40.0%	334
Cahaba Heights ball fields	4.3%	36
Liberty Park ball field	6.6%	55
New Merkel House	2.8%	23
Community Building	8.9%	74

93.5% response – 836/894

#### Available & Timely?

Do you feel that the status of the Infrastructure & Community Spaces Plan is adequately available and communicated in a timely fashion?

	Response Percent	Response Count
Yes	68.6%	537
No	31.4%	246

87.6% response – 783/894

#### **Preferred Communication**

If no, how would you prefer to receive updates/information other than newsletter, newspaper (Vestavia Voice & Over the Mountain Journal), website and/or social media?

website Social media Vestavia Voice information like ALL plan More Emails Email Facebook updates Mail could so residents via t find needs

20.1% response – 180/894

### Launching ASAP!

- From: City of Vestavia Hills <cmcculley@vhal.org>
- Reply cmcculley@vhal.org
- Subject: City News
- Preheader: Keeping Vestavia Hills Connected & Informed

February 6, 2019         IN THE KNOW!         The Vestavia Hills City Council met February 4-5, 2019 for their annual Strategic Work Session.         Following are highlights of that two day session:         • One awesome thing         • Next awesome thing		City Eeping Vestavia Hills Connected & Informed
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Next awesome thing	<ul> <li>Next awesome thing</li> </ul>	

City of Vestavia Hills | 1032 Montgomery Highway, Vestavia Hills, AL 35216

Unsubscribe {recipient's email} Update Profile | About our service provider Sent by cmcculley@vhal.org in collaboration with



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## **Priority – City Services**

Following is a list of CITY SERVICES that are continually reviewed for improvement. Please prioritize this list to indicate the order in which emphasis should be placed by City leaders/staff in 2019:

#### Average priorities over 894 responses

- 1. Maintenance of City streets & facilities
- 2. Flow of traffic/congestion management
- 3. Quality of City parks & recreation programs/facilities
- 4. Quality of public safety services
- 5. City stormwater runoff/management plan
- 6. Enforcement of City codes & ordinances
- 7. Communications with the public
- 8. Quality of public library facilities/services
- 9. Quality of customer service from City employees

#### Priority – Parks & Recreation Services

Following is a list of PARKS & RECREATION services that are continually reviewed for improvement. Please prioritize this list to indicate the order in which emphasis should be placed by City leaders/staff in 2019:

#### Average priorities over 894 responses

- 1. Number of walking/biking trails
- 2. Community recreational facilities
- 3. Maintenance of City parks
- 4. Swimming pool
- 5. Number of City parks
- 6. Youth athletic programs
- 7. Outdoor athletic fields
- 8. Adult recreational programs
- 9. Fees for recreational programs
- 10. Adult athletic programs
- 11. Ease of program registration
- 12. Fees for athletic programs

### Priority – Capital Improvements

Following is a list of CAPITAL IMPROVEMENTS that are continually evaluated. Please prioritize this list to indicate the order in which emphasis should be placed by City leaders/staff in 2019:

Average priorities over 894 responses

- 1. Sidewalk extensions
- 2. Street reconstruction
- 3. Traffic calming
- 4. Parks
- 5. Stormwater system improvements
- 6. Greenways
- 7. Traffic signal replacement/upgrade



- New Facilities-New Attitude
- Do Not Accept Status Quo
- Residents FIRST!
- Public vs Private
- Various Authorities (City Council, City Staff, Park Board, Park Foundation, Volunteer Sports Boards...)
- Reliance on volunteers vs staff run programs



#### VESTAVIA HILLS

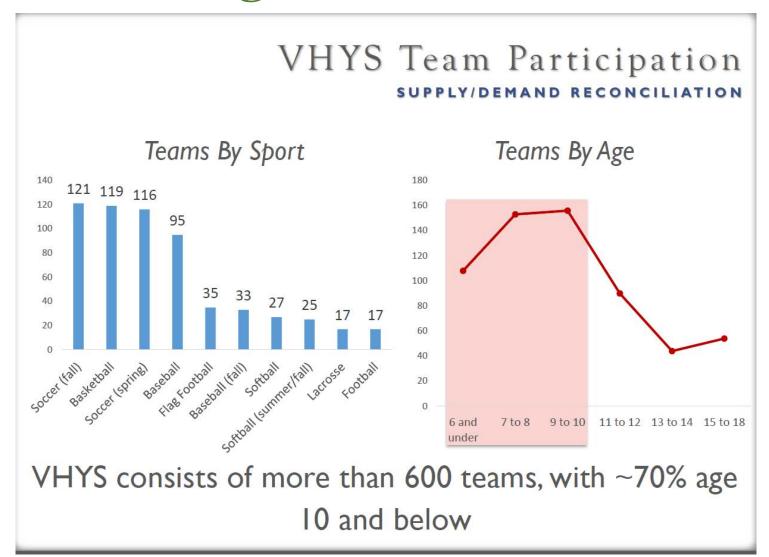
A LIFE ABOVE

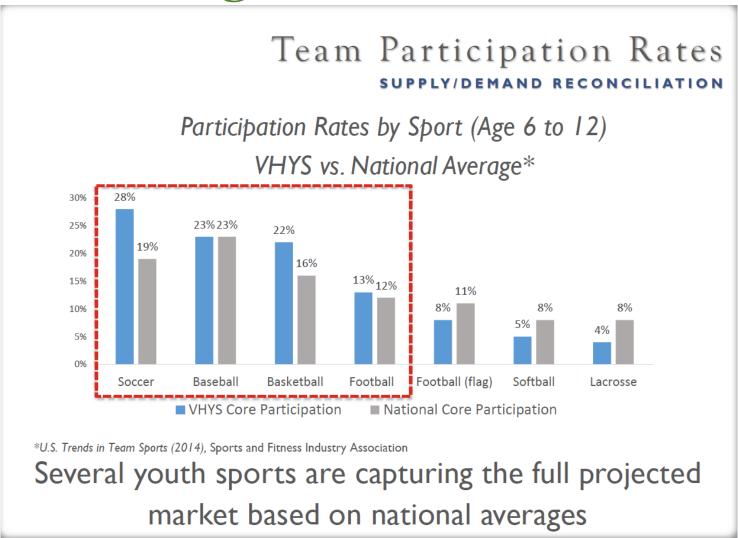


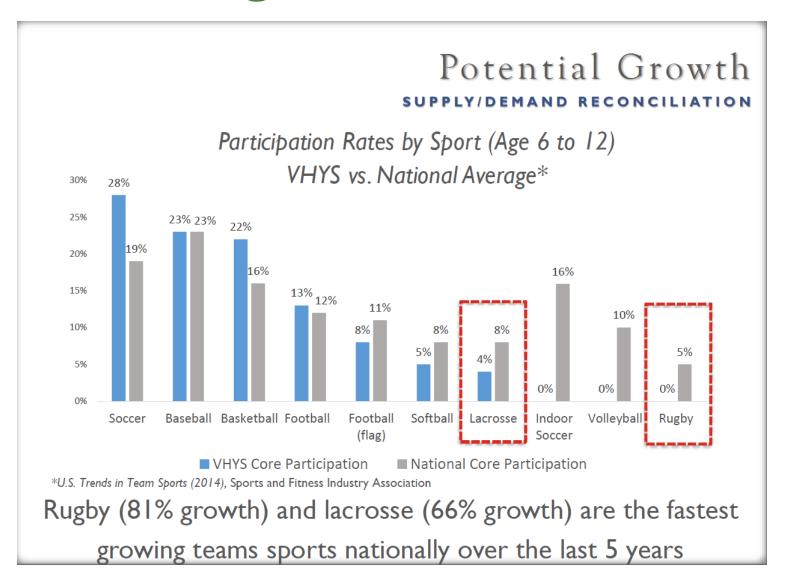
#### Recreation & Athletics Master Plan PRESENTATION OF FINDINGS | JULY 2015

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Existing Progr	ams	
Volunteer Boar	rds	
	Youth Baseball	
	Youth Soccer	
	Youth Basketba	II
	Youth Softball	
	Youth Cheer	
	Tackle Football	
	Flag Football	
	Wrestling	
	Youth Lacross	
	VH Swim Assoc	iation
Third Party (75	5%/25%)	
	Karate	
	Dance	
	Jazzercise	
	Tennis	
	Swim Lessons	
	Birmingham Sw	im League
Internally Man	aged	
	Recreational Sv	vimming

New Pro	ograms	
Internal	lly Managed	
	Volleyball	
	Adult Basketball	
	Adult Softball	
	Basketball Tournaments (AAU)	
	Camp Activities	
	Enhanced Family Aquatic Programming	
	Revenue Enhancement- Tournaments	
	Pickleball	
	Futsal	

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Future Programming	
Managed Internally	
	Bingo
	Board games
	Card games
	Crafts
	Dominos
	Field Trips
	Health Screening
	Monthly Birthdays
	Movies
	Piano/Singing
	Seminars
	Tech Sessions
	Video games
Third Party Contract	
	Advanced Exercise
	Ar
	Yoga
	Crochet/Knitting
	Pilates
	Sewing
Toning, Bal	ance, Strength (TBS)

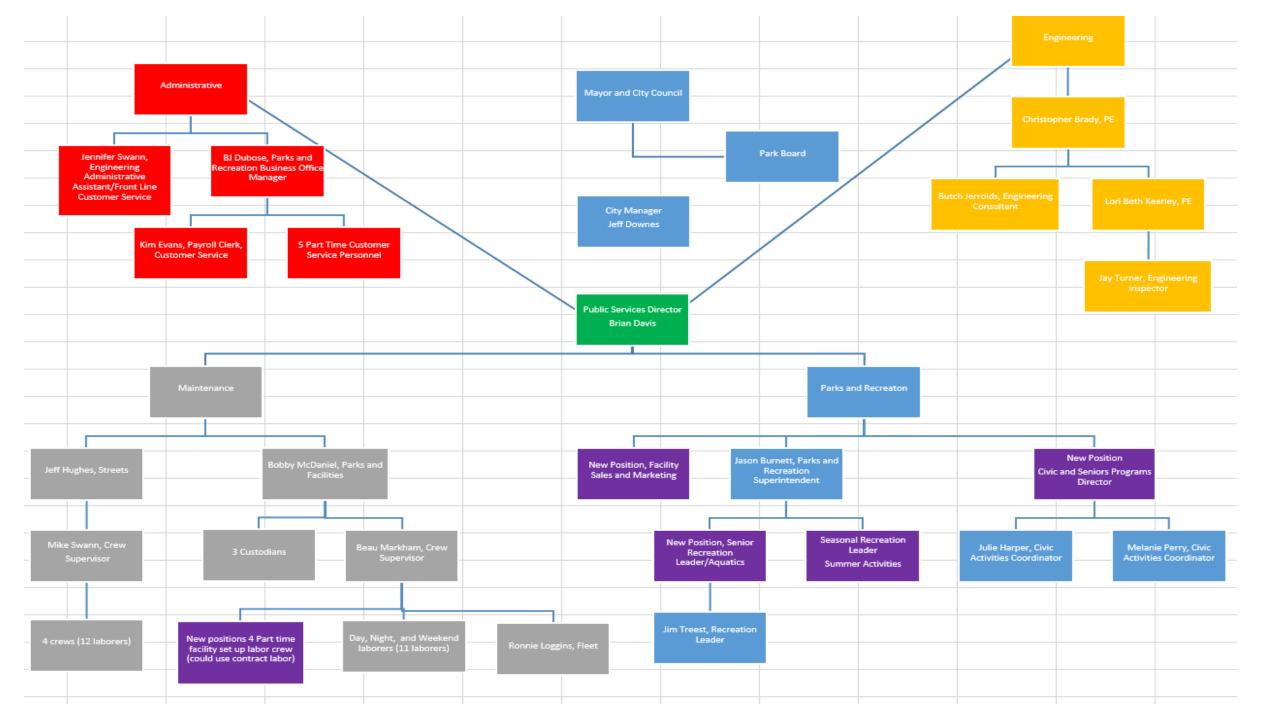
Fiscal Year	Actual Receipts
2004	\$ 84,682
2005	\$ 90,586
2006	\$ 80,203
2007	\$ 83,124
2008	\$ 92,552
2009	\$ 96,254
2010	\$ 91,078
2011	\$ 84,309
2012	\$ 98,506
2013	\$ 72,133
2014	\$ 73,699
2015	\$ 73,301
2016	\$ 66,950
2017	\$ 61,767
2018	\$ 57,750



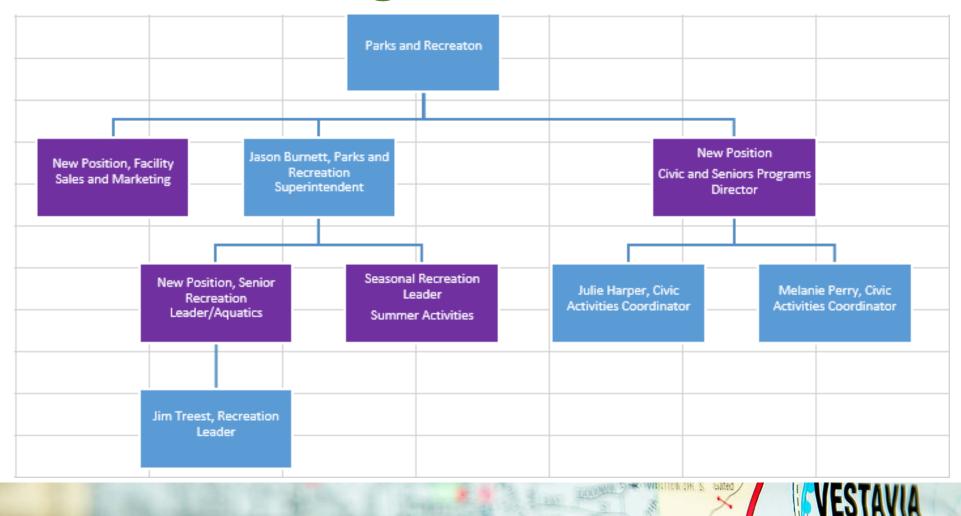
# Let's Play Vestavia

- Established in 2013 as an agreement between VH Parks and Recreation Foundation and Vestavia Events, LLC with a field use agreement ratified by the VH Park Board.
- Primary Goal- generate revenue by utilizing excess capacity of VH facilities (primarily SHAC) with proceeds being realized by the Foundation
- 60% of net "profit" to be paid to the foundation
- Financial Results

Year	Total Revenue	Vestavia Events LLC	Foundation
2017	\$33,300	\$13,400	\$19,900
2018	\$27,330	\$11,274	\$16,056



# Parks and Recreation- Organizational Changes and Program Enhancements



# Parks and Recreation- Organizational Changes and Program Enhancements

New Personnel Costs	Grade	Projected Tot	al (Salary and Fringe)		Pay Ranges		
Director, Civic and Senior Citizen Centers	23	\$ 72,000.00			<u>Grade</u>	<u>Start</u>	<u>End</u>
P/T Labor (4)	8	\$ 50,000.00			8	\$ 24,211	\$ 37,565
Senior Rec Leader - Aquatics and Recreation	n 15	<mark>\$ 35,000.00</mark>	(increase from p/t to f/t)	)	12	\$ 29,432	\$ 45,656
Seasonal Recreation Leader	12	\$ 30,000.00					
Civic and Recreational Sales	18	\$ 65,000.00			15	\$ 34,070	\$ 52,853
Total		\$252,000.00					
Marketing Support		\$ 20,000.00			23	\$ 50,336	\$ 78,083
Organizational Attrition		\$ (56,200.00)					
Net Total		\$215,800.00					

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# Parks and Recreation- Organizational Changes and Program Enhancements

$\sim$			
New Program Expense			
Salary and Benefits		215,800.00	
Program Expenses		20,000.00	
Total			\$235,800.00
New Revenue			
New Program Fees		89,350.00	
Pool- Addt'l Attendance		60,000.00	
Let's Play Vestavia- City Operated		50,000.00	
Room Rental		100,000.00	
Total			\$299,350.00
Net New Program Surplus			\$ 63,550.00

TAVIA

# TCU Update Community Spaces Plan



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# **Internally Managed Projects**

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# **Internally Managed Projects**

- Sidewalk Projects
- Paving Projects
- Drainage Projects
- ALDOT Funded Projects
- APPLE Grant Intersection Study

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## **Internally Managed Projects:** Sidewalks





Internally Managed Projects

- Summary Rocky Ridge, East St, Mountain View, CH Road
- Green Valley
- Rocky Ridge/ Dolly Ridge
- East Street
- Cahaba Heights Rd
- Poe/Fairhaven
- Master Plan Updates

#### Preliminary Survey and Layout Services

	Phase I		Phase I/II		Summary o	nmary of project lengths (LF)		
project	survey	layout	reimburse	TOTALS				
Rocky Ridge	\$ 27,200.00	\$ 2,500.00	\$ 1,000.00	\$ 30,700.00		2900		
East Street	\$ 35,400.00	\$ 2,500.00	\$ 1,000.00	\$ 38,900.00		3200		
MountainView	\$ 35,200.00	\$ 2,500.00	\$ 1,000.00	\$ 38,700.00		3000		
Cahaba Heights Rd	\$ 28,200.00	\$ 2,500.00	\$ 1,000.00	\$ 31,700.00		2300		
-					\$140,000.00	11400	2.16	m
	\$ 126,000.00	\$ 10,000.00	\$ 4,000.00					

Internally Managed Projects

#### Status as of mid-January

- Rocky Ridge Survey field work 100%, Preliminary Layout plans complete
- East Street -- Survey field work 95%, Preliminary Layout plans underway
- Mountain View -Survey field work 85%, Preliminary Layout plans underway
- Cahaba Heights Rd -Survey field work 80%, Preliminary Layout plans underway (anticipation of survey field work and preliminary layout drawings, March 2019)
- Green Valley Rd. Contract with Triple J Construction \$125,095, started construction mid-January, anticipated completion April 2019

Internally Managed Projects

#### Green Valley Rd. Construction

Green Valley Road Sidewalk Addition Project Area and Preliminary Sidewalk Layout Map

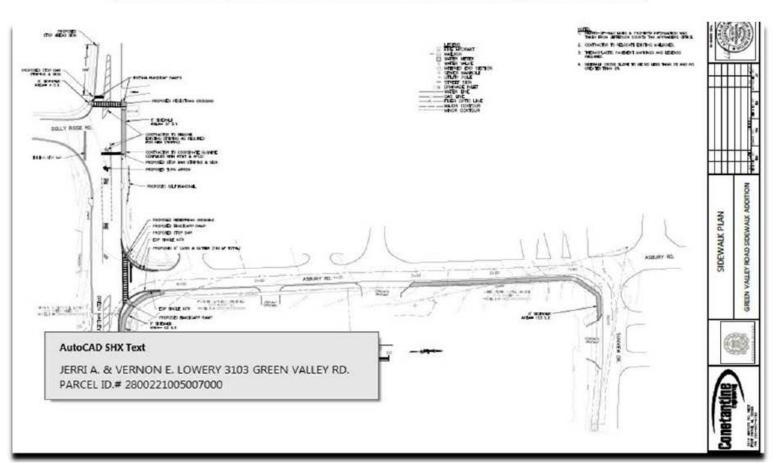


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Internally Managed Projects

Green Valley Rd. Construction

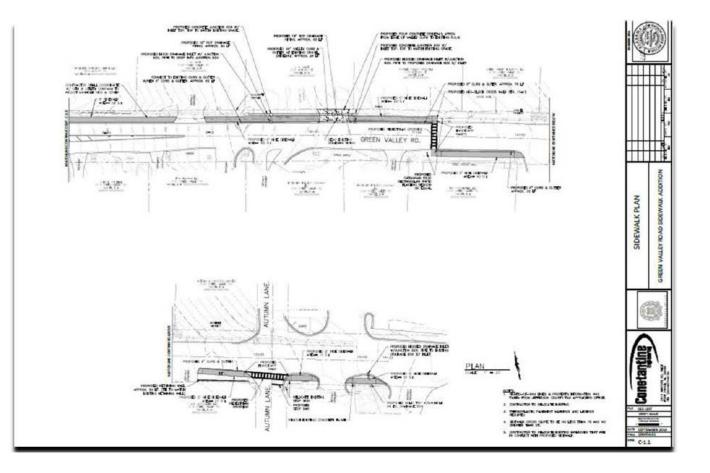
#### **GreenValley Sidewalk Construction Drawings and Details**





Internally Managed Projects

Green Valley Rd. Construction



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Internally Managed Projects

Green Valley Rd. Construction



#### PEDESTRIAN CROSSWALK SYSTEM Solar-Powered RRFB

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20W/44Ah TOP-OF-POLE SELF-CONTAINED CONTROL CABINET HOUSING NEMA 3R type aluminum SOLAR PANEL 20 watt BATTERY 12V, up to 44Ah **BATTERY LIFESPAN** 3 to 5 years, field replaceable MOUNTING OPTIONS Round poles: 21%" up to 4 1/2"; Square posts: 11%" up to 21/2" MOUNTING HARDWARE Stainless steel hardware 3-year limited battery warranty WARRANTY 5-year limited system warranty 10-year limited solar panel warranty Front View 22.7 in Back View

Internally Managed Projects

Green Valley Rd. Construction

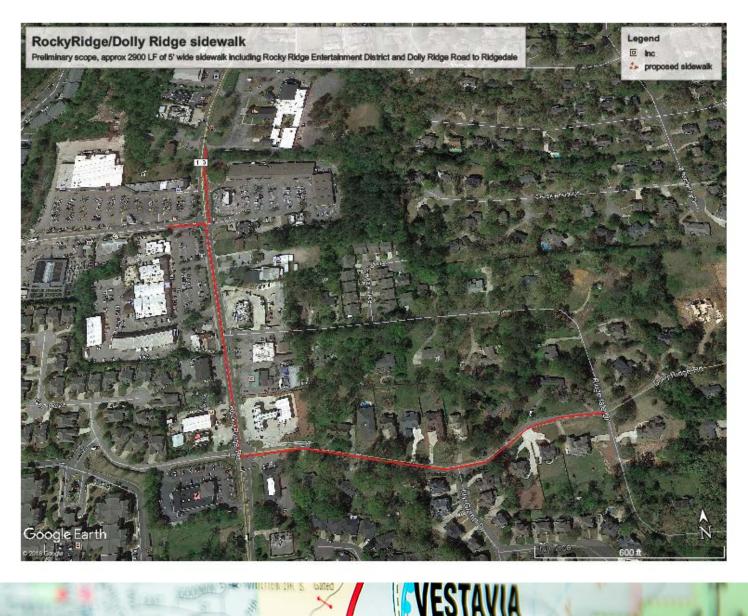




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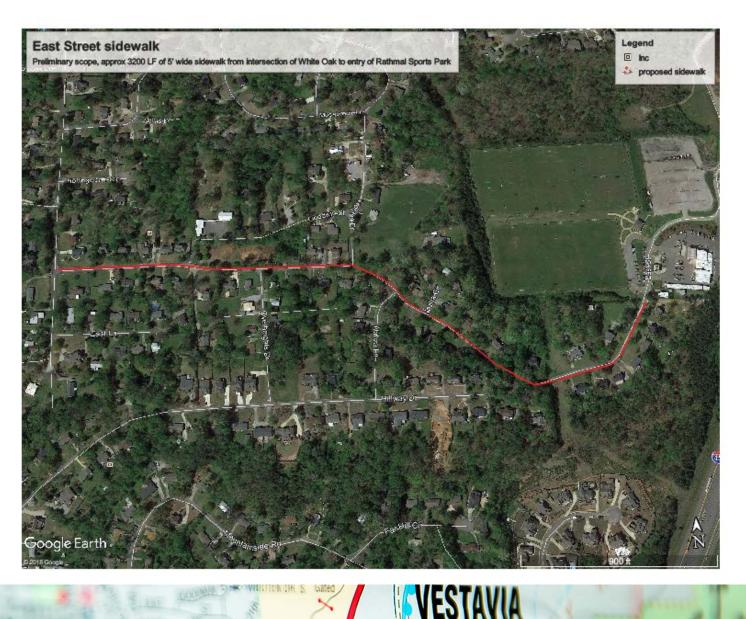
Internally Managed Projects

Rocky Ridge / Dolly Ridge



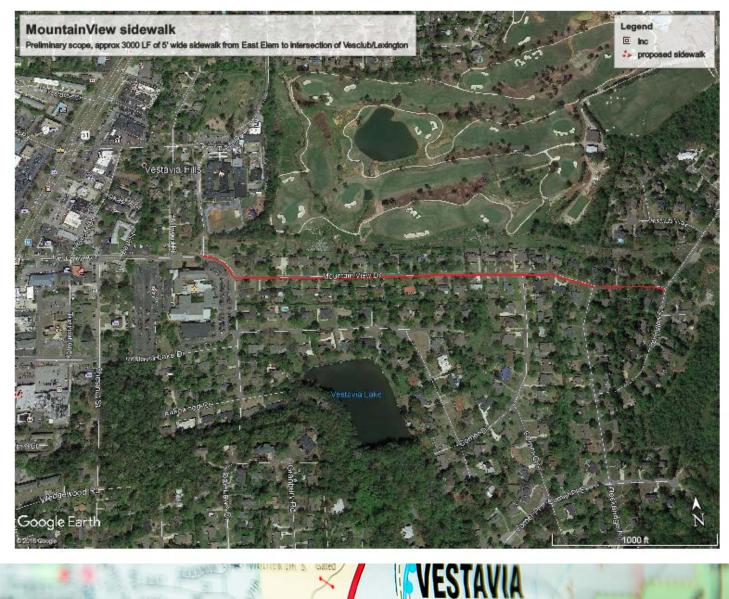
Internally Managed Projects

East Street



Internally Managed Projects

Mountain View



Internally Managed Projects

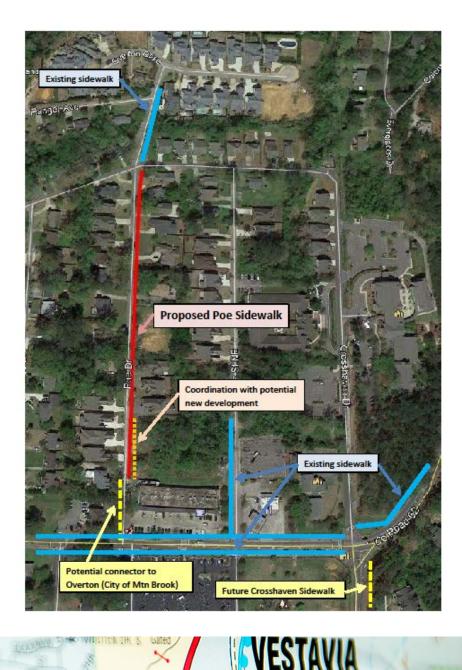
Cahaba Heights Road



Internally Managed Projects

Poe / Fairhaven

#### Project Area

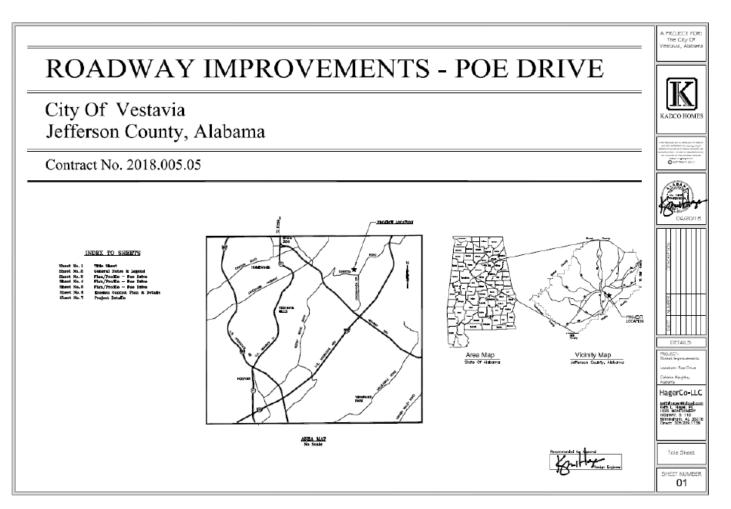


Internally Managed Projects

Poe / Fairhaven

Project Area

#### Poe Drive Sidewalk and Roadway Improvements – Construction Drawings

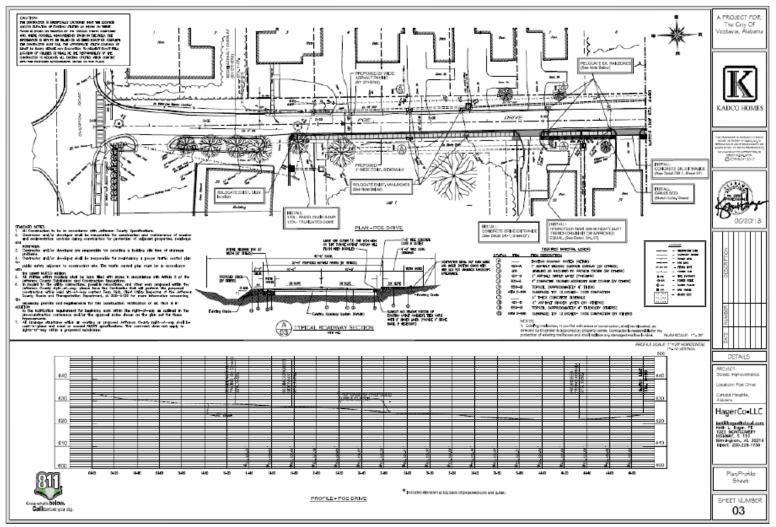


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Internally Managed Projects

Poe / Fairhaven

#### Project Area



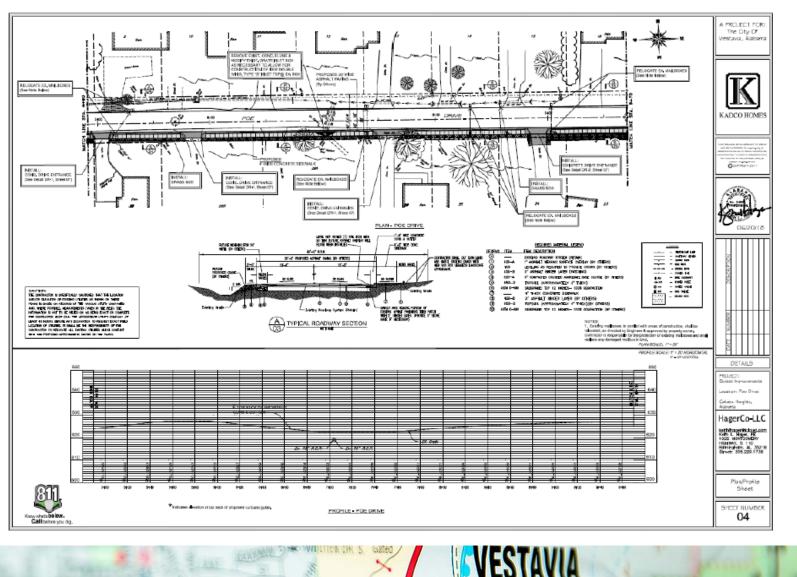
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Internally Managed Projects

Poe / Fairhaven

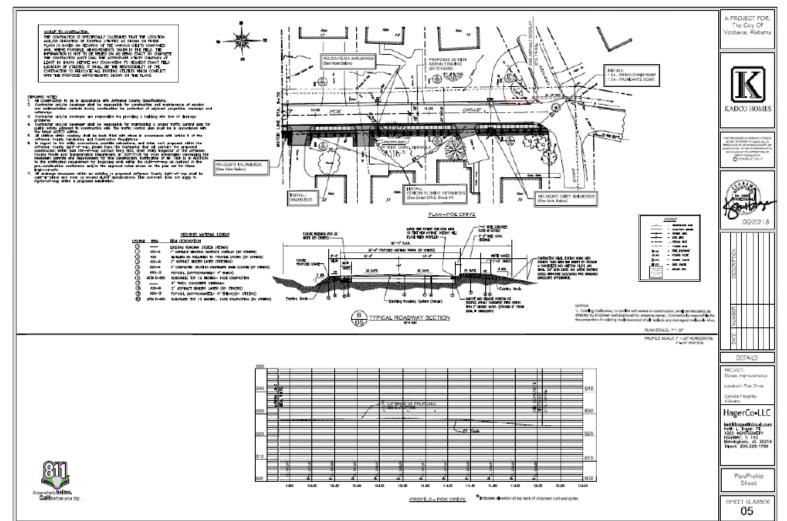
Project Area



Internally Managed Projects

#### Poe / Fairhaven

Project Area



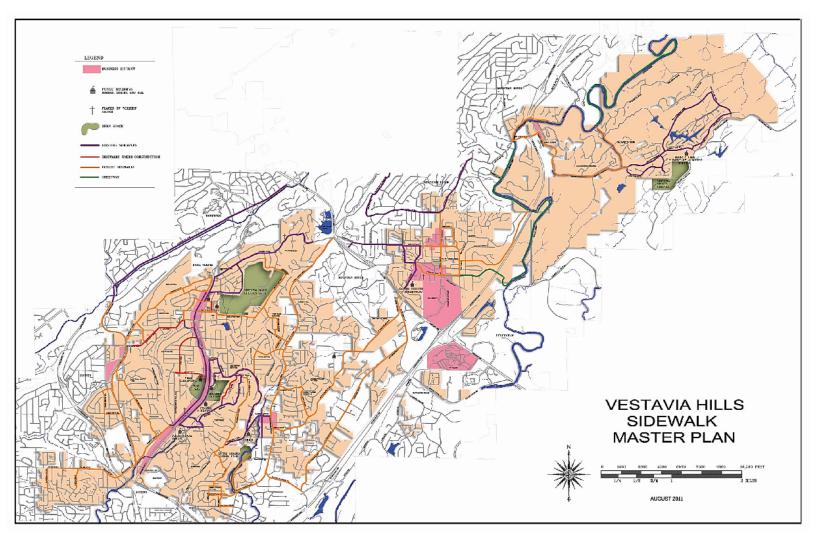
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Internally Managed Projects

Sidewalks Master Plan

Updates

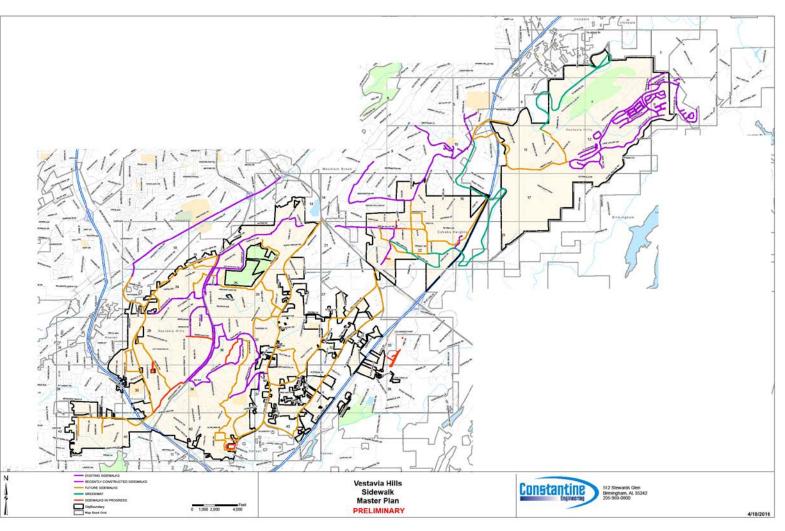


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Internally Managed Projects

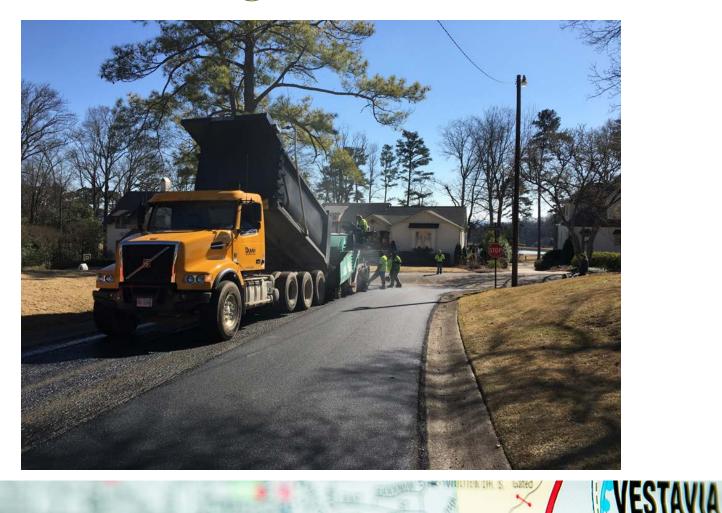
Sidewalks Master Plan

Updates



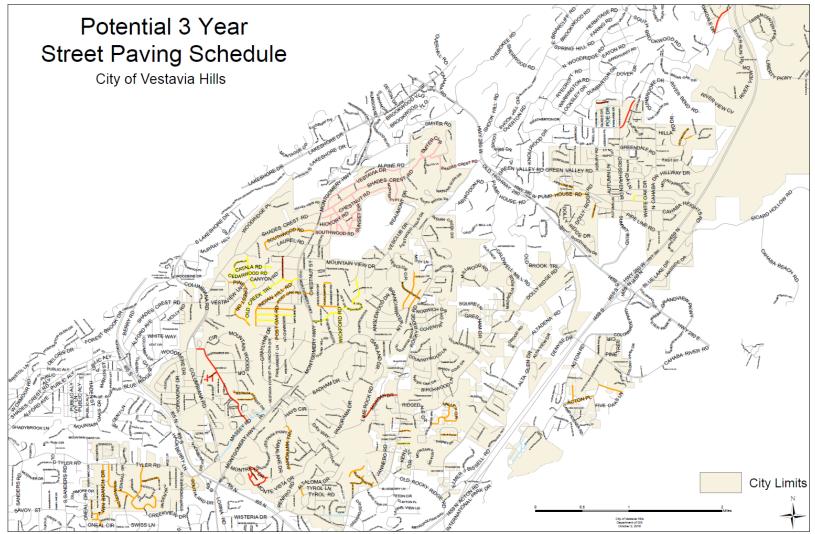


# **Internally Managed Projects:** Residential Street Paving



Internally Managed Projects

3-Year StreetPaving Schedule



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Internally Managed Projects

20 Miles of Paving Projects

7 Project Areas

2018 PAVING LIST		If	miles	running total
#1	SPIRE WORK AREA - TIER 1			
#▲ Chestnut Road	additional milling required	2250	0.43	
Monterey Place	additional milling required	1800	0.34	
Southwood Road	East of Hwy 31 - additional milling required	2700	0.54	
Sunset Drive	additional milling required	2100	0.40	
Suiset Drive	additional mining required	2100	1.68	1.7 mile
#2	SPIRE WORK AREA - TIER 2		1.00	217 11110
Longview Drive		1550	0.29	
Trousdale Street		1150	0.22	
			0.51	2.2 mile
#3	SPIRE WORK AREA - TIER 3			
Hickory Road		1940	0.37	
Sheridan Lane		1160	0.22	
Glenwood Road		670	0.13	
Granada Drive		970	0.18	
Fernwood Drive		700	0.13	
Chanticleer Lane		525	0.10	
Shades Avenue		400	0.08	
Rosewood Drive		410	0.08	
Biltmore Avenue		490	0.09	
			1.38	3.6 mile
#3a	Current Spire Work Area (2018)			
Shades Crest Road	within Spire project area	6300	1.19	
Shades Crest Road	via Jefferson County Through-Road Agreement	2500	0.47	
Smyer Circle		3100	0.59	
Vestavia Drive		4000	0.76	
			3.01	6.6 mile
#4	HIGH NEED AREAS			
Jacobs Road		5300	1.00	
Barr Road		380	0.07	
Canal Road		610	0.12	
Woodbury Lane		190	0.04	
Woodbury Drive		300	0.06	
Ranger Road		1225	0.23	
Montreat Drive		1620	0.31	
Montreat Parkway		2200	0.42	
Montreat Way		590	0.11	
Morgan Drive		2500	0.47	

TAVIA

Internally Managed Projects

20 Miles of Paving Projects

7 Project Areas

Overton Road (Crosshaven Drive to city limits)		1720	0.33
Overton Road (Oakdale Drive/River Run Drive to new pavement)		1900	0.36
Canyon Creek Lane		1300	0.25
			3.76
#5	HIGHWAY 31 AREA		
Forest Haven Ln		1000	0.19
Georgia Avenue	Old Montgomery Hwy to Chestnut St	400	0.08
Highfield Drive		2100	0.40
Indian Hill Road		3600	0.68
Post Oak Road		3600	0.68
Southwood Road	West of Hwy 31	3400	0.64
Vestavia Forest Drive	e North of Forest Haven Lane	1500	0.28
Panorama Trail		2700	0.51
Oaklawn Drive		1300	0.25
Ridgeview Drive		1200	0.23
Wedgewood Road		400	0.08
Pinecrest Drive		3800	0.72
Pinecrest Circle		360	0.07
Southland Drive		1,200	0.23
			5.03
#6	TYLER ROAD		



HO ITLER ROAD		
Belle Terre Circle	500	0.09
Greenmont Circle	330	0.06
Greenmont Drive	1180	0.22
InWood Road	1200	0.23
Lacee Lane	300	0.06
Laredo Dr	740	0.14
Donna Drive	1570	0.30
Paden Drive	4740	0.90
Twin Branch Drive	3500	0.66
Winwood Circle	200	0.04
Winwood Drive	1620	0.31
		3.01

18.4 miles

15.4 miles

10.3 miles

#7	CAHABA HEIGHTS		
Firewood Driv	ve	400	0.08
Oakview Lane	e	840	0.16
Old Wood La	ne	1150	0.22
PipeLine Road	d to Kristi Circle	4200	0.80
Pump House	Road, City of Mtn Brook to Dolly Ridge	2100	0.40
			1.65

20.0 miles

TAVIA

Internally Managed Projects

City of Vestavia Hills - Roadway Paving Projects - August 2018 Project vicinity map **Oakdale Drive** Project area 0 (m

ESTAVIA

Oakdale Drive

Internally Managed Projects

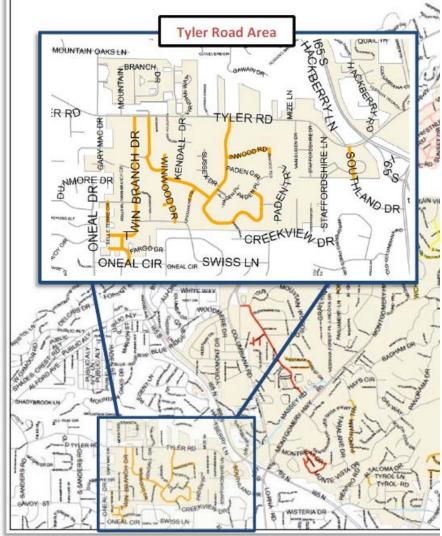
Jacob's Road Area



ESTAVIA

Internally Managed Projects

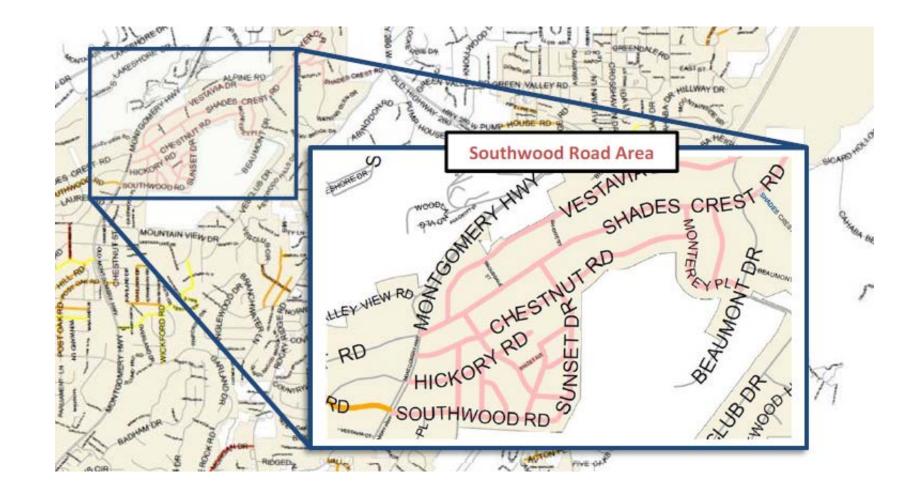
Tyler Road Area



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Internally Managed Projects

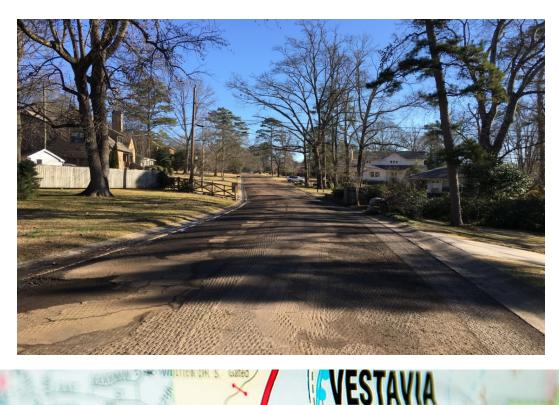
Southwood Road Area



TAVIA

Internally Managed Projects





## **Residential Street Paving 2018-2019**

Internally Managed Projects



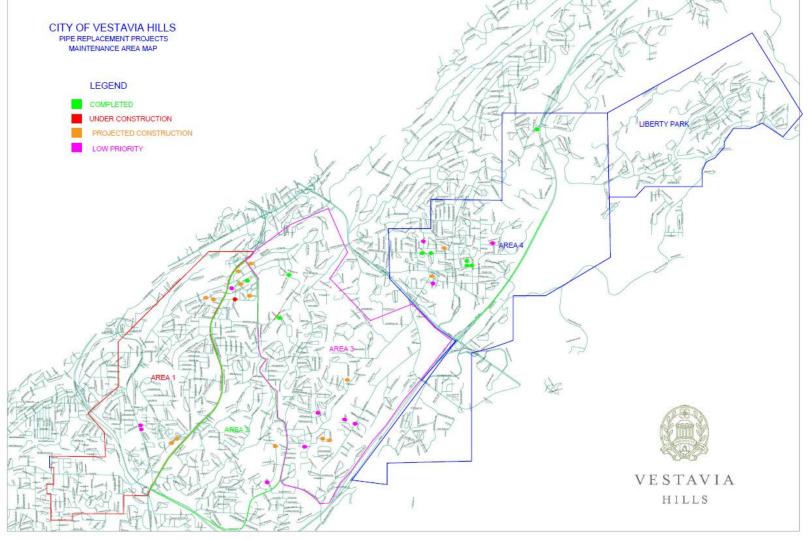




## **Internally Managed Projects:** Drainage Pipe Replacement



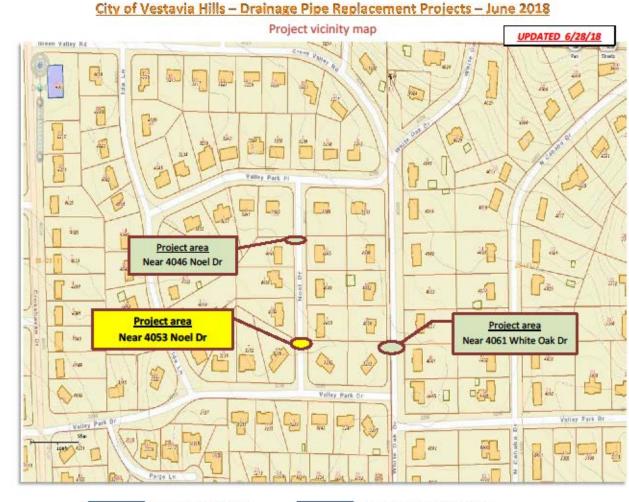
Internally Managed Projects



Internally Managed Projects

White Oak Drive

Noel Drive



= area of road closure

= work area near completion

Internally Managed Projects

City of Vestavia Hills - Drainage Pipe Replacement Projects - August 2018 Project vicinity map **Green Valley Road** Wittersturg Weitz Wei the pisco Alternate Routes (Sunview Dr or Pump House Rd) Approx Ci rendals Ban Sec. ABART CARAGO INC. Grie Harry B paters or Cahsha mon Matter 1 Green walky Re Heights State Villes Ro. **Project area** Between 3034 and 3044 **GreenValley Road** THEFT. C. Swith D CINER HEIGHT RE

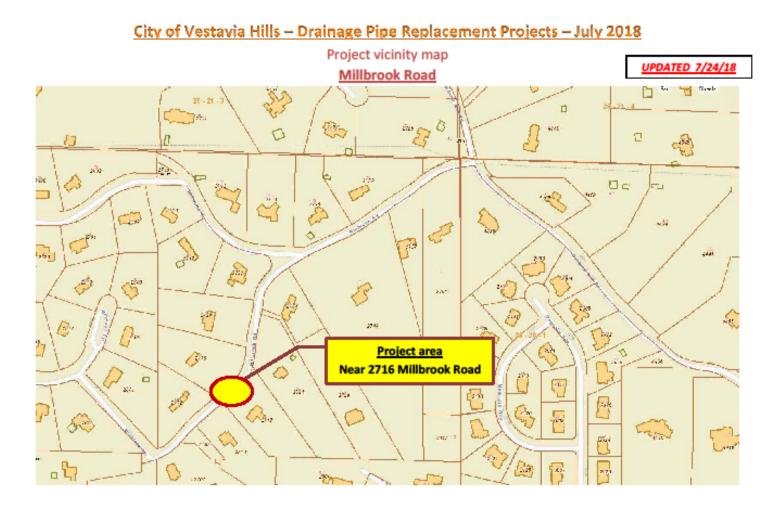
ESTAVIA

Green Valley Road

Internally Managed Projects

Millbrook

Road



257/2 VESTAVIA

Internally Managed Projects

City of Vestavia Hills - Drainage Pipe Replacement Projects - August 2018 Project vicinity map **Overton Road** Project area Near 3544 Overton Road

ESTAVIA

Overton Road

Internally Managed Projects

Overton Road



Internally Managed Projects





Internally Managed Projects

2018





Internally Managed Projects



STAVIA

#### 2018

Internally Managed Projects



ESTAVIA

2018

Millbrook Rd.

Internally Managed Projects

#### 2018

#### Millbrook Rd.





Internally Managed Projects



ESTAVIA

#### 2018

#### Millbrook Rd.

Internally Managed Projects



ESTAVIA

#### 2018

Millbrook Rd.

Internally Managed Projects

#### 2018

Green Valley Rd.





Internally Managed Projects



ESTAVIA

#### 2018

Green Valley Rd.

Internally Managed Projects

#### 2018

Overton Rd.





Internally Managed Projects

#### 2018

Granada Drive / Southwood Rd.



Internally Managed Projects

Upcoming Projects







Internally Managed Projects

Upcoming Projects CITY OF VESTAVIA HILLS PIPE REPLACEMENT PROJECTS MAINTENANCE AREA MAP

- LEGEND COMPLETED UNDER CONSTRUCTION
- PROJECTED CONSTRUCTION
- LOW PRIORITY



**CITY OF VESTAVIA HILLS** 

Internally Managed Projects

Upcoming Projects 

 PIPE REPLACEMENT PROJECTS

 MAINTENANCE AREA MAP

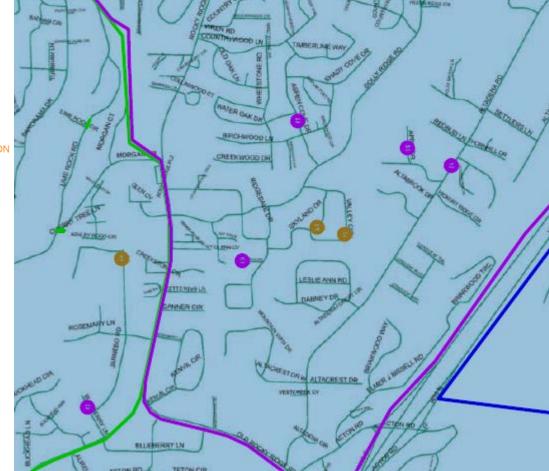
 LEGEND

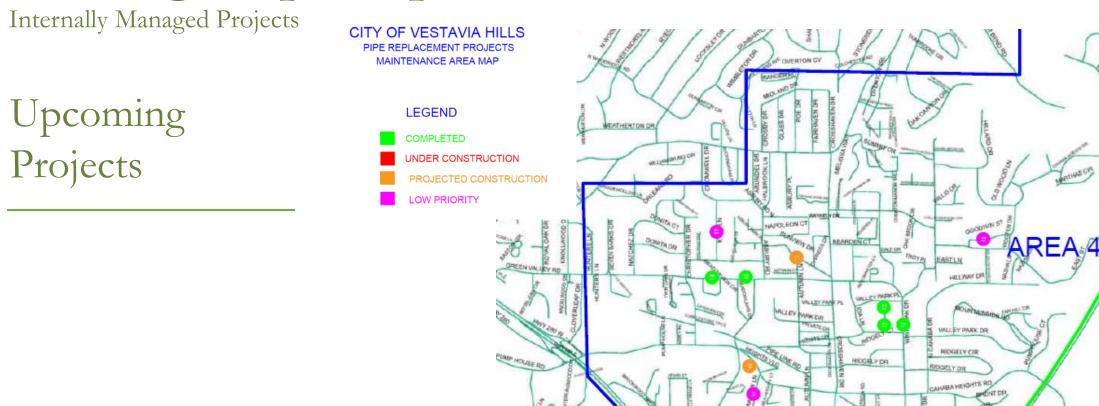
 COMPLETED

 UNDER CONSTRUCTION

 PROJECTED CONSTRUCTION

 LOW PRIORITY







## **Internally Managed Projects:** Flood Hazard Mitigation

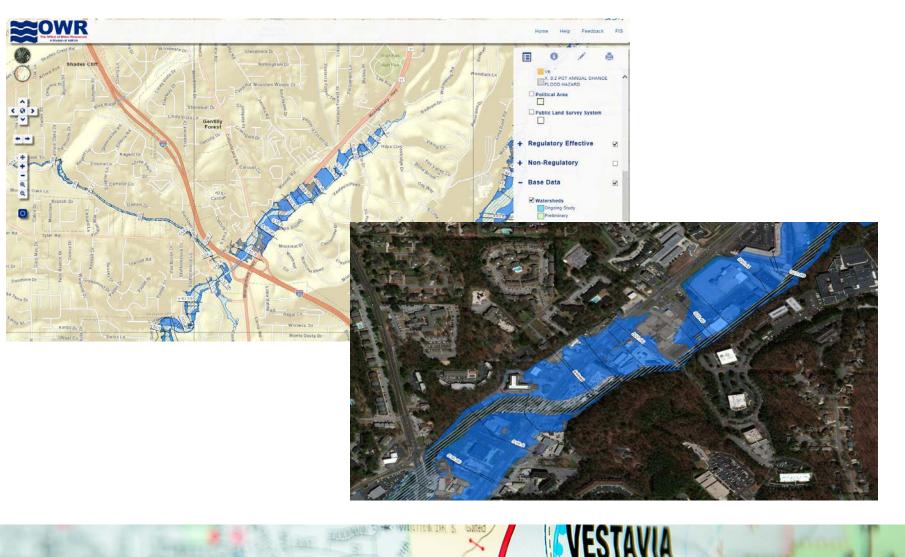


## Flood Hazard Mitigation 2018-2019

Internally Managed Projects

Patton Creek

Flood Hazard Area



#### Flood Hazard Mitigation 2018-2019

Internally Managed Projects

#FLOOD.CON

HOME NEWS PRODUCTS HOW IT WORKS CONTACT

#### Patton Creek

Flood Hazard Area

#### Real Time Precipitation Monitoring

Flood-Con provides automated precipitation monitoring and a customized real time Web Web with email and SMS text message notification capabilities. Real time precipitation monitoring includes rainfall intensity, total rainfall depth, forecasting, frequency of storm event, water depth, estimated flow rate, alert of upset event, and more.

Alerts can be customized per Flood-Con site to notify key personnel during a rain event when rainfall or pond depth hits a specified level. Real Solutions for Responsible Urban Development

Flood-Con control structures restore the natural environment without compromising the desired footprint of site development



## Flood Hazard Mitigation 2018-2019

Internally Managed Projects



I. Setup, Monitoring & Calibration

Lump Sum \$7,900

- a. Install one (1) rainfall monitor (\$800)
- b. Install four (4) elevation gauges (\$900 each x 4 = \$3,600)
- c. Monitoring and calibration (\$3,500)

 <u>Rain Gauge setup and monitoring</u> – We will install 1 (one) rain gauge in the Vestavia Hills City Hall area. The rain gauge will record rainfall amounts every 5 minutes, and accumulation. This will be analyzed in 5 minute durations up to 60 minutes, plus 2, 3, 6, 12, and 24 hour durations, for comparison to NOAA Atlas 14 amounts to alert for potential flooding. For example, if the time to peak at Creekview Drive is 60 minutes, we will set an alert for the 2-year through 100year 60 minute duration storms at this point, including overbank and roadway flooding based on the FEMA hydraulic model flood elevations.

 <u>Elevation Gauges setup and monitoring</u> – We will install 4 (four) elevation gauges with alert notifications at the following locations: a. Pizitz Drive b. Vestavia Parkway c. U.S Highway 31 bridge d. Royal Olds (north) bridge

Each elevation gauge will record water surface elevations at 5 minute intervals at each location. Then, using a rating curve (based initially on FIS flood study data), we will set an alert when the water surface reaches a certain point. We will also use trending algorithms for alerts. For example, if the flood hydrograph indicates water surface elevations increasing at certain rate, an alert for flooding at that location will be sent.

 <u>Calibration</u> – FEMA flows along Patton Creek have not been revised since 1980, Based on regression calculations those flows may be substantially different. We will use data from the recorded information to see if flows along the creek should be adjusted.

Evaluation of Significant Event

Each \$900

When a recorded rainfall meets design criteria for a particular storm we will provide a report on the event. For example, if a 5-year rainfall closely matches design criteria we will provide a report on expected and actual flooding.

II. Flood Alert Notification Service

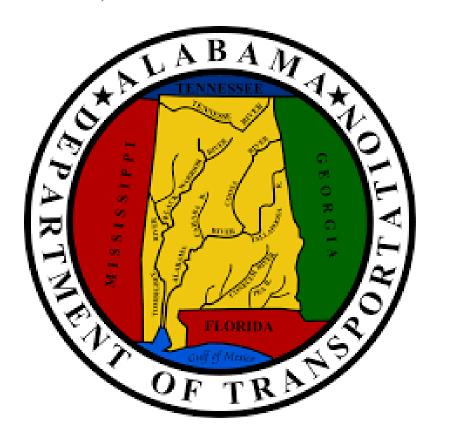
Per Month \$220

- a. Email & Text notification (limited to city personnel)
- b. Access to online real time web app
- c. Access to event data export & download
- d. Periodic equipment maintenance

#### Patton Creek

Flood Warning System

#### **Internally Managed Projects:** ALDOT Funded Projects



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**Internally Managed Projects:** ALDOT Funded Projects

- US 31 Pedestrian Bridge
- Massey Road Improvements
- Sicard Hollow Pedestrian Tunnel
- Community Spaces Sidewalk
- US31 Traffic Control
- APPLE Projects

Internally Managed Projects

US 31 Pedestrian Bridge

DE-IBRD-A104(916)



#### Internally Managed Projects

US 31 Pedestrian Bridge

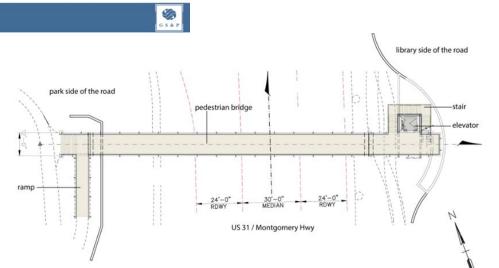
DE-IBRD-A104(916)



south elevation

Vestavia Hills - Pedestrian Bridge across US-31 Conceptual Design Option March 5, 2014





ESTAVIA

plan view (scale: 1/16"=1'-0")

Image 1: view to the southeast

Internally Managed Projects

US 31 Pedestrian Bridge

DE-IBRD-A104(916)



Internally Managed Projects

US 31 Pedestrian Bridge

DE-IBRD-A104(916)



Vestavia Hills - Pedestrian Bridge across US-31

Image 4: birdseye view of bridge tower 

**AVIA** 

Vestavia Hills - Pedestrian Bridge across US-31 Conceptual Design June 12, 2014

Internally Managed Projects

Massey Roadway & Sidewalk Improvements

CMAQ-7030(600)







Project No. CMAQ-7030(600) Sidewalks Along CR-42 (Massey Road) from SR-3 (US-31, Montgomery Highway) to Columbiana Road City of Vestavia Hills



#### Internally Managed Projects

#### Massey Roadway & Sidewalk Improvements

CMAQ-7030(600)

#### Project Description

Project No. CMAQ-7030(600) Sidewalks along CR-42 (Massey Road) from SR-3 (US-31, Montgomery Highway) to CR-99 (Columbiana Road) in Vestavia Hills

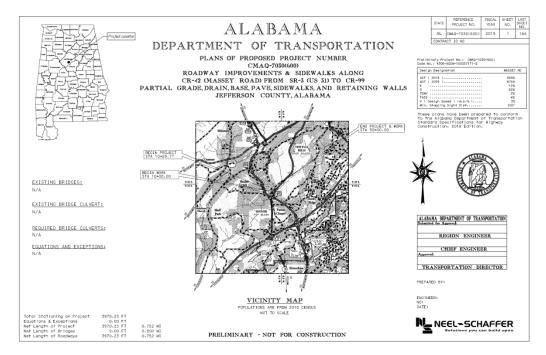
#### Purpose and Need:

The purpose of this project is to construct a sidewalk along CR-42 (Massey Road) from SR-3 (US-31, Montgomery Highway) to Columbiana Road and to provide a safe pedestrian crossing at Vestavia Forest Drive. The need for this project is the lack of connectivity between the existing sidewalks along SR-3 (US-31, Montgomery Highway) and proposed sidewalks along Columbiana Road.

#### Description:

The proposed project provides for improvements to Massey Road from US-31 (Montgomery Highway) to Columbiana Road in the City of Vestavia Hills, Jefferson County, Alabama. The project is approximately 0.77 miles (4,100 feet) in length. The improvements to Massey Road include the following multimodal enhancements:

- A 5'-0" wide sidewalk along the south side of Massey Road
   The sidewalk will be constructed on a shoulder area on the south side of
  - the roadway that varies in width from 6'-0" to 10'-0".
- A retaining wall varying in height from 4'-0" to 14'-0" will be constructed along the south side of Massey Road from the Columbiana Road intersection to Vestawood Court (approximately 1,300 feet).
  - The retaining wall replaces an existing timber retaining wall that is deteriorated and also provides for additional shoulder area for the placement of the new sidewalk.
- A section of roadway will be reconstructed in the area of the deteriorated timber retaining wall where the existing roadbed is subsiding. An asphalt overlay will be provided for the full length of the project.



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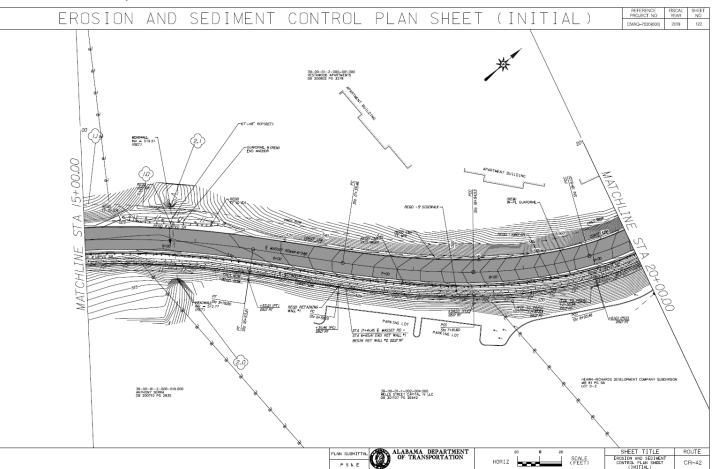
Internally Managed Projects Massey Roadway & Sidewalk Improvements

CMAQ-7030(600)

REFERENCE PROJECT NO YEAR NO CMAQ-7030(600) 2019 5 PLAN SHEET: STA 15+00.00 TO STA 20+00.00 漤 39-00-01-2-000-001.00 VESTAWOOD APARTMENTS DB 200802 PG 3278 HEADWALL -INV = 519.51 (RFT) GUARDRAIL & IREA 00.00 OD LOOSE RIPRAP CLASS 2.20'XE'XE' W/ GEOTEXTILE (REM) IN-PL GUARDRA REGD - 5' SIDEW EQD C&G (TIE TO PRES) +/-55.44 28.0' RT +53.21 (PT) <u>TIE TO PRES)</u> +/-87.53 1. a 7+8/60 A 17+41.45 & MASSEY RD-A 6+65.41 END RET WALL PATTON CREEK HEARN-RICHARDS DEVELOPMENT COMPANY SUBDIVISION MB 81 PG 58 LOT D-2 39-00-01-2-000-019. ANTHONY SERRA DB 200710 PG 2835 39-00-01-1-002-004.000 WELLS STREET CAPITAL IV LLC ALABAMA DEPARTMENT OF TRANSPORTATION SHEET TITLE PLAN SHEET: STA 15+00.00 TD STA 20+00.00 PLAN SUBMITTA HORIZ ROUTE CR-42 PS&E

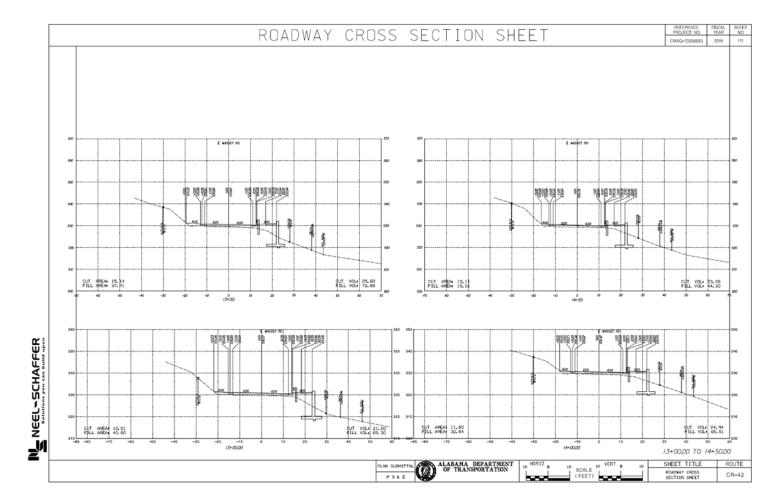
Internally Managed Projects Massey Roadway & Sidewalk Improvements

CMAQ-7030(600)



Internally Managed Projects Massey Roadway & Sidewalk Improvements

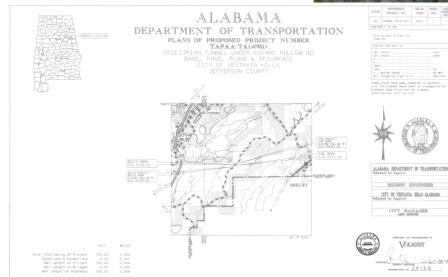
CMAQ-7030(600)



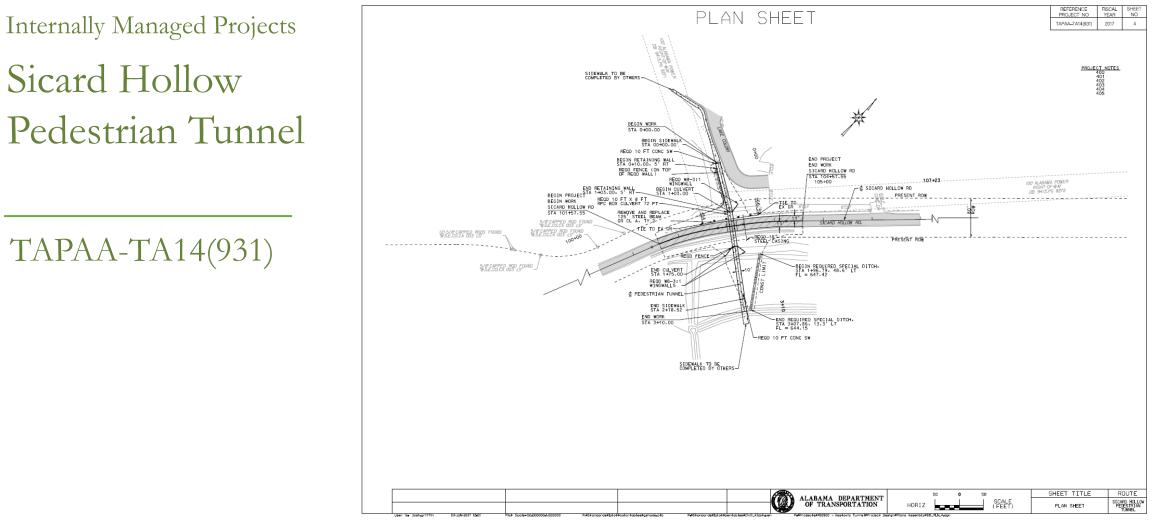
Internally Managed Projects

#### Sicard Hollow Pedestrian Tunnel

TAPAA-TA14(931)



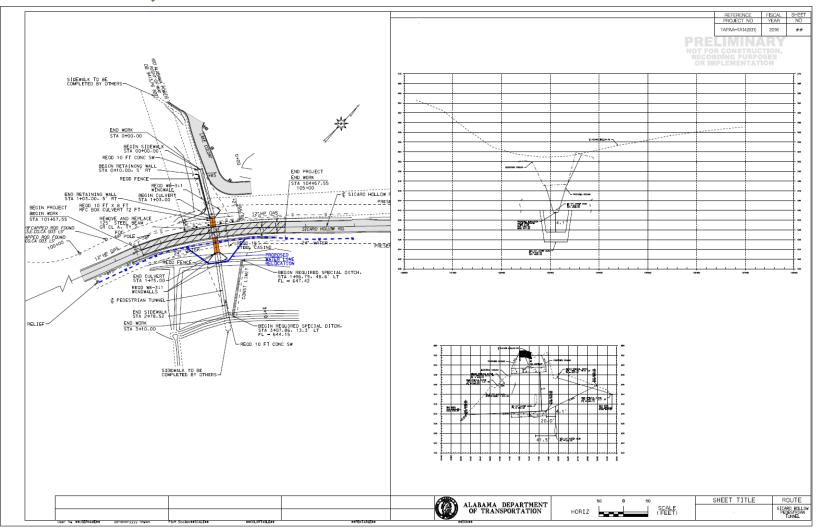






Internally Managed Projects Sicard Hollow Pedestrian Tunnel

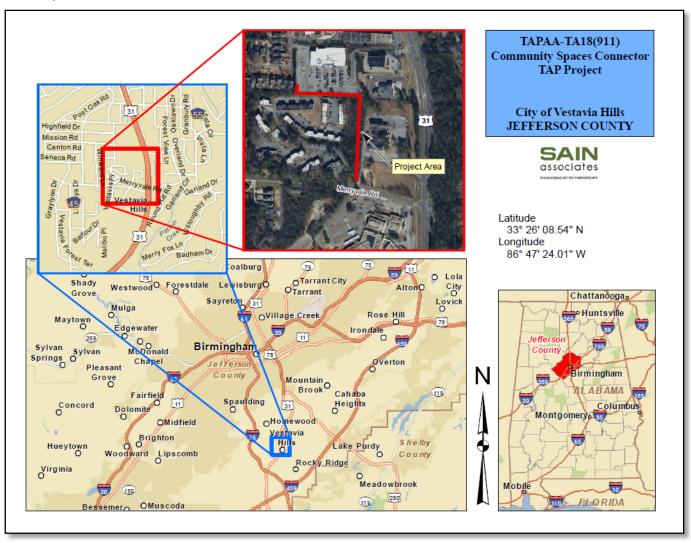
TAPAA-TA14(931)

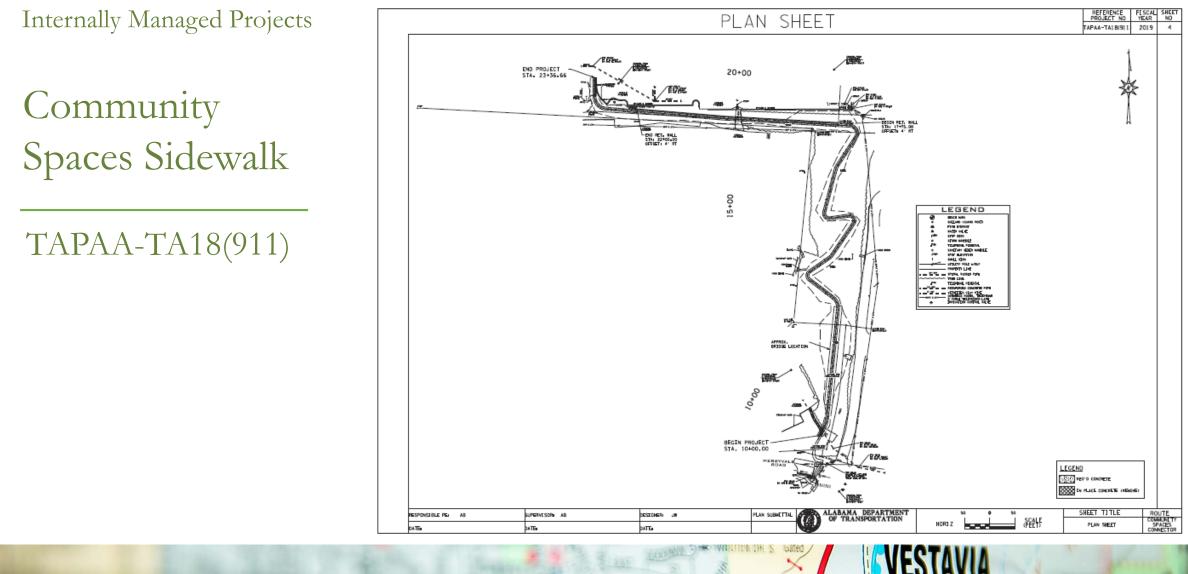


Internally Managed Projects

Community Spaces Sidewalk

TAPAA-TA18(911)





Internally Managed Projects

Community Spaces Sidewalk

TAPAA-TA18(911)

Project Overview:

- Construction of project to be completed with TAP funds (80% Federal, 20% City)
- Project Cost Estimated at \$350,000 (\$280,000 Federal, \$70,000 City)
- Project must be authorized for letting by October 2020

Progress to Date:

- Preliminary alignment completed
- Environmental document prepared and submitted to ALDOT
- Coordination meetings with adjacent landowners scheduled for February
- Coordination with Community Center plans underway

Internally Managed Projects

SCATS US31 Traffic Control

CMAQ-7012()

SCATS SYSTEM FEASIBILITY STUDY

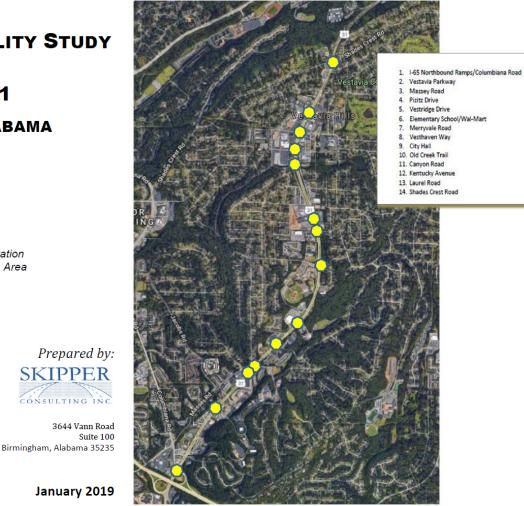
U.S. HIGHWAY 31 **VESTAVIA HILLS, ALABAMA** 

#### Prepared for:

City of Vestavia Hills 1032 Montgomery Highway Vestavia Hills, Alabama 35216

Alabama Department of Transportation East Central Region - Birmingham Area 1020 Bankhead Highway Birmingham, Alabama 35202





ESTAVIA

January 2019

SKIPPER CONSULTING INC

Internally Managed Projects

U.S. Highway 31 Vestavia Hills

SCATS System Feasibility

#### TABLE 8 LUATION MATRIX

#### SCATS US31 Traffic Control

CMAQ-7012()

EVALUATION MATRIX					
Measure	Rating	Discussion			
Initial Cost	0	Up-front cost of SCATS system is high compared to some other adaptive systems, and considerably higher than typical signal systems. However, the project is less expensive than improvements.			
Ongoing Cost	Δ	Ongoing costs for the SCATS system are limited to replacement of failed equipment and occasional tech support for complex issues. New equipment will come with standard warranties and t initial cost includes one year of tech support.			
Initial Time Investment	0	Initial time investment of City staff during the deployment of the system could be around 140 hours, including system set-up and training.			
Learning Curve	0	Around 4-6 months will be required for the City to become functionally familiar with the SCATS system.			
Ongoing Time Investment	•	The City currently invests little staff time in maintaining signal coordination. SCATS will require around 8 hours per week for typical operations.			
Skill Level Required for Engineers/Technicians	Ö	SCATS requires development of a skill set which is not currently commonly available in the immediate work force.			
Equipment Maintenance	0	In order to the SCATS system to work, detection must be maintained and communication must be maintained. Failure in either system will disable the SCATS system.			
Maximize Use of Existing Equipment	0	The proposed system re-uses the largest investment in the existing signal system – the fiber optic interconnect. Of all the other existing signal equipment, only the controllers and fiber optic modems must be replaced. The proposal also makes maximum reuse of equipment available from ALDOT from the City of Huntsville.			
Upgrade Antiquated Equipment	•	Most of the existing controllers (12 of 14) are outdated and need to be replaced.			
Potential Down-Time	Δ	It can be anticipated that the SCATS system will not be operational for approximately 18 days per year due largely to detection and communication failure. The system will revert to time-of-day coordination.			
Real-Time Signal Monitoring	•	The SCATS system will allow the City to have real-time monitoring of signal status from remote locations.			
Availability of Current Measures of Effectiveness	0	The SCATS system will allow the City to be able to analyze up-to-date measures of effectiveness of traffic flow.			
Expandable for Other Traffic Control Measures	0	The transition to an Ethernet-based communications protocol would allow the City to implement other ITS equipment, such as cameras, speed monitoring, and variable message signs.			
Travel Time Improvement	0	The SCATS system is likely to produce a 4-5% reduction in travel times on U.S. Highway 31.			
Reduction in Side Street Delay	Δ	In most cases, the SCATS system will give less time to side street traffic. However, during the "shoulders" of the peak times, cycle lengths will likely be lower than current time-of-day patterns, and thus the side streets will be served more frequently.			
Reduction in Stops	•	The SCATS system is likely to produce a 30-40% reduction in the number of stops of traffic on U.S. Highway 31.			
Reduction in Fuel Consumption	0	The SCATS system is likely to improve fuel efficiency in the corridor by 4%.			
Reduction in Emissions	0	The SCATS system is likely to reduce emissions by 4-10%, with the largest decrease being in NOx.			
Improved Response to Congestion	0	The SCATS system, because of its ability to adapt cycle lengths and offsets, will be able to respond to congestion caused by the decrease in travel speed on U.S. Highway 31, particularly the pattern of stops seen during the northbound a.m. peak period of traffic flow.			
Improved Response to Traffic Variability	•	The SCATS system will be able to respond to variations in traffic flow, producing customized coordination plans for the various days of the week. This is not provided in the current coordination timings, and would be expensive to implement with time-of-day control with the existing equipment. This is also true for seasonal variations in traffic flow (such as summer and holidays).			
Improved Response to Weather Events	0	The SCATS system will be able to respond to variations in traffic flow, particularly speeds, caused by weather events.			
Improved Response to Crashes	0	The SCATS system will be able to respond to variations in traffic flow caused by crashes. This could include decreased speeds caused by lane blockages or increased traffic caused by diversion traffic.			
Improved Response to Special Events	0	The SCATS system will be able to respond to variations in traffic flow, particularly to side street traffic volumes, caused by special events.			
Improved Safety	1	The SCATS system is likely to reduce intersection-related crashes by 17%.			
Travel Time Reliability Improvement	•	The SCATS system is likely to dramatically improve travel time reliability on U.S. Highway 31. The current Buffer Indexes for peak hour traffic flow show that drivers have to budget an initiate beyond average travel times to traverse US-31 through Vestavia Hills with a 95% confidence in not being late.			
Improved Response to Traffic Growth	0	The SCATS system will be able to respond to variations in traffic flow, particularly traffic volumes, related to traffic growth, thereby reducing the frequency of corridor signal retiming projects.			
Pedestrian Impacts	0	The SCATS system should have a favorable impact on pedestrian traffic by having lower cycle lengths on the "shoulders" of the peak periods.			
Potential Public Perception	0	"Lessons Learned" from other studies showed that there is a negative trend to public perception of adaptive signal systems. This is due to the fact that side street wait times may be longer, side street green times may be shorter, and often implementation of adaptive signal systems is accompanied by changes in signal phasing such as "lead-lag" left turns			
Impact to Through Commuter Traffic	•	The "through" commuter traffic should benefit from implementation of the SCATS system.			
Impact to Local Turning Traffic	0	The "local" traffic, that is the traffic which does not make a long trip on U.S. Highway 31, is likely to experience increased delay in making turns onto and off of U.S. Highway 31.			

Very Positive Neutral
 Positive

Slightly Positive

- Very Negative
- Negative Slightly Negative

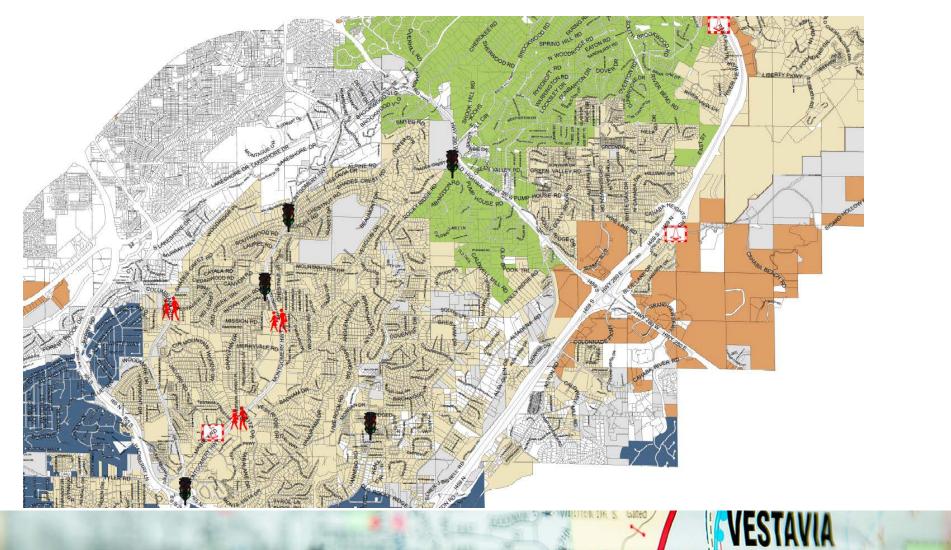
Internally Managed Projects

Advanced Planning, Programming and Logical Engineering

APPLE



Internally Managed Projects



Internally Managed Projects

#### List of Potential Intersections for Review:

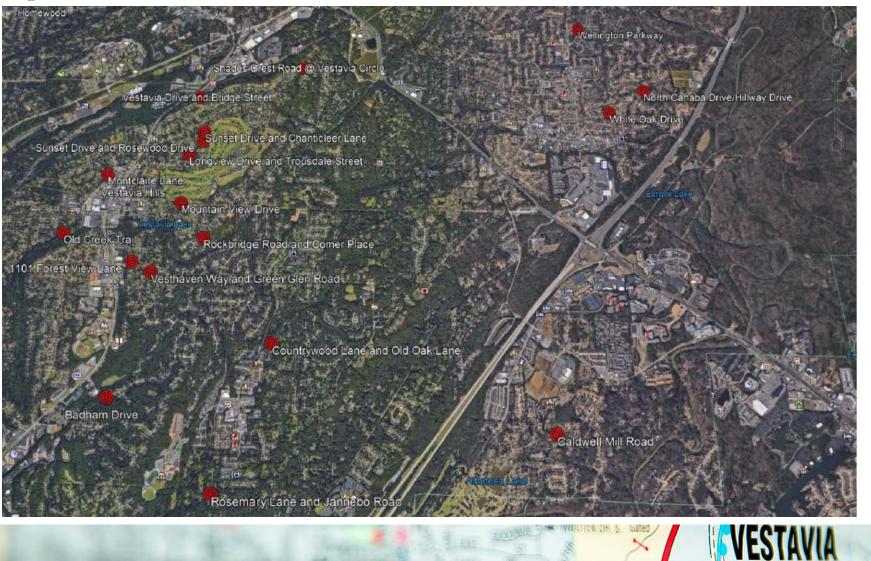
- Dolly Ridge Road & Rocky Ridge Road
- Sicard Hollow Road & Blue Lake Drive
- Shades Crest Road & Rocky Ridge Road
- Highway 31 & Shades Crest Road
- Highway 31 & Columbiana Road
- Highway 31 & Old Creek Trail/Leona Way
- Columbiana Road & Shades Crest Road
- Highway 31 & City Hall
- Highway 31 & Pizitz Drive
- River Run Drive & River Run Trail
- Jacobs Road & Massey Road

Internally Managed Projects

#### Progress to Date:

- Kick-off Meeting with City of Vestavia Hills, Regional Planning Commission of Greater Birmingham, Sain Associates, Jefferson County and Skipper Consulting
- Prioritization of intersection focus was determined with priority given to intersections most impacted by School Board redistricting
- Currently in data collection phase; traffic counts and crash data are being obtained and reviewed
- Ideally, some of the short-term improvements identified could be implemented prior to school starting in August 2019; however, long-term improvements will also be evaluated
- The goal is to be prepared to discuss improvement options at Board of Education meeting in early April

#### Traffic Calming



HILLS

#### APPLE Grant Intersection Study Traffic Calming

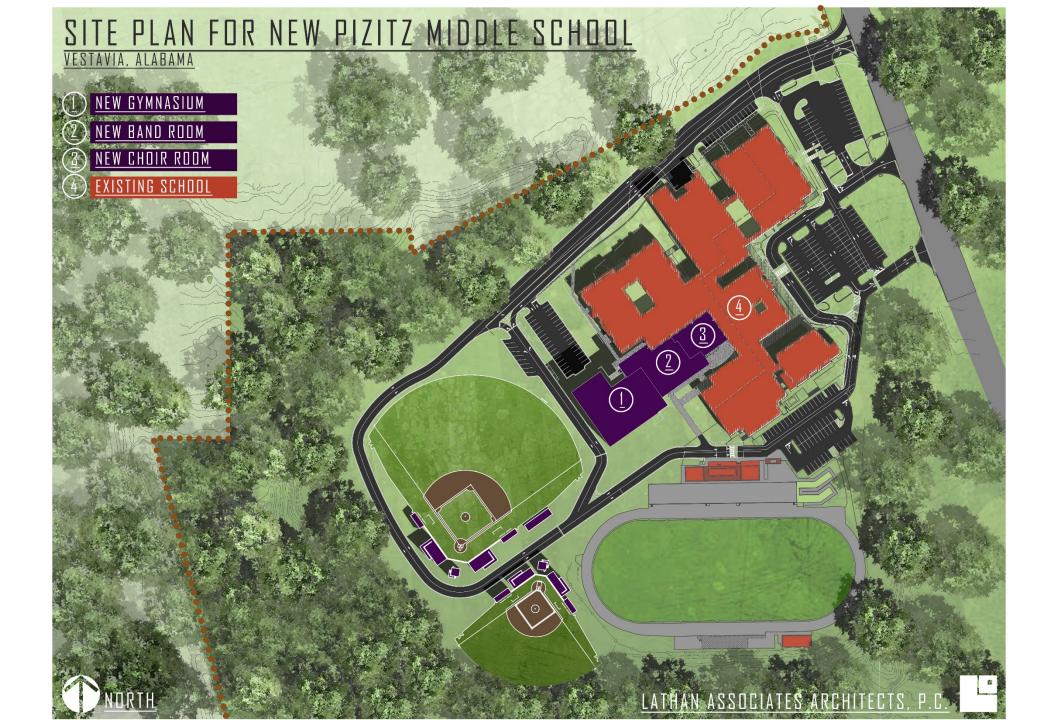


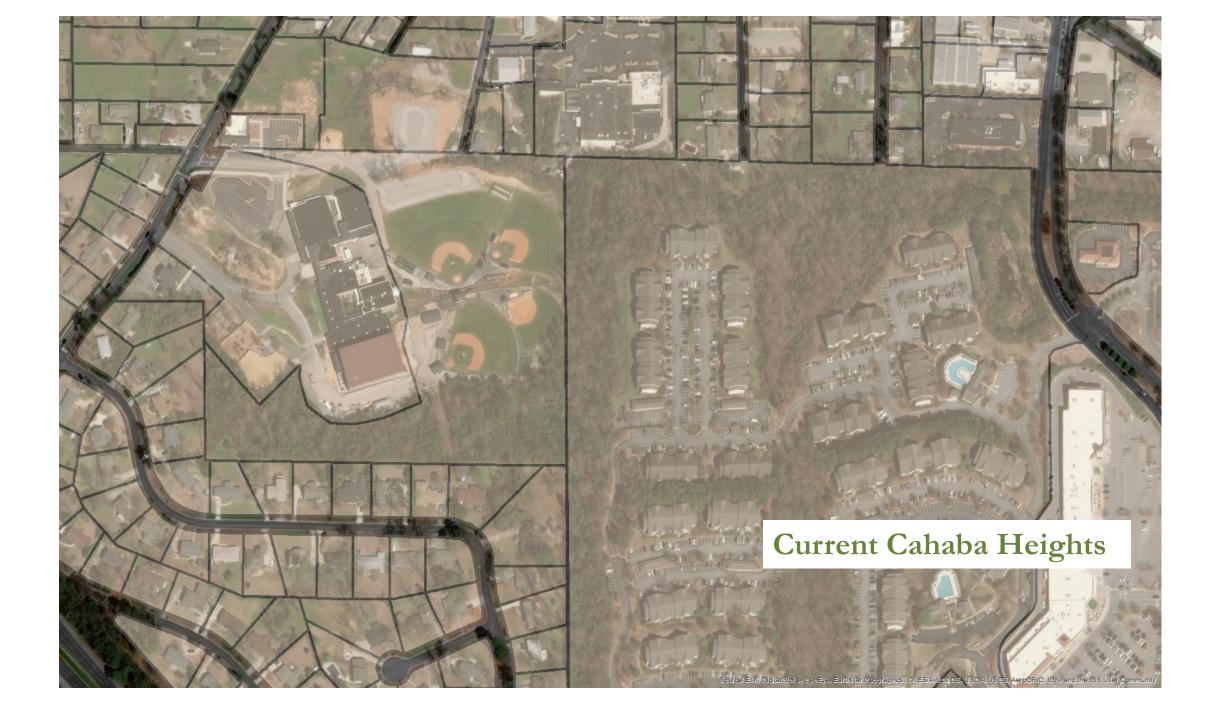
# Collaborations with VH City Schools

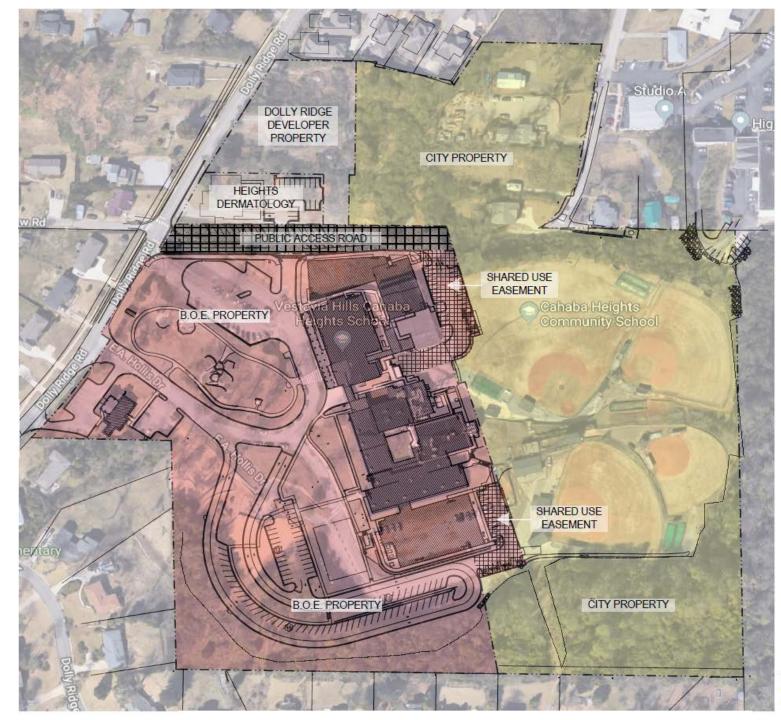
# MOU/Letter of Intent City and VHBoE

- City Financial Assistance to VHBoE for Additional Facility Program Costs
  - \$280,000/ year for 10 years (~25% of total)
- VHBoE construction of two ballfields at new Pizitz campus for use by the City consistent with field/facility use agreement.
- City incorporation of pedestrian safety crossings at Wald Park
- Conveyance of Assets for mutual benefit
  - Cahaba Heights
  - Wald Park

• Development of master scheduling system and shared parking agreement







#### **Proposed Cahaba Heights**

VESTAVIA HILLS COMMUNITY SPACES CAHABA HEIGHTS SITE PLAN EXHIBIT





### Chamber of Commerce – City of Vestavia Hills Economic Development Strategies

TAVIA

# Chamber of Commerce – City of Vestavia Hills Economic Development Strategies

- Resolution 4512 (September 23, 2013) Affirmed MOU with Chamber of Commerce
- The Chamber leads marketing efforts for the City's economic development plan and coordinated brand development
- Develop and implement two new programs for business enhancement in targeted business corridors
- Work collaboratively with the City who is the lead on new business recruitment as a part of an economic development strategy

#### **Chamber of Commerce**

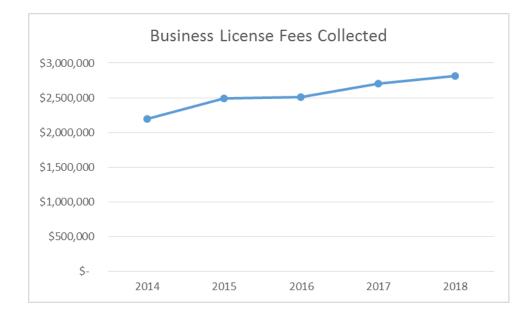
Vestavia ł	Hills Chamb	per of Commerce			
Fees Paid					
	Year				
		General Support	Economic Development	Total	
	2014	\$ 16,000	\$ 30,000	\$	46,000
	2015	\$ 16,000	\$ 30,000	\$	46,000
	2016	\$ 20,000	\$ 30,000	\$	50,000
	2017	\$ 25,000	\$ 30,000	\$	55,000
	2018	\$ 25,000	\$ 30,000	\$	55,000
	2019	\$ 25,000	\$ 30,000	\$	55,000

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#### **Chamber of Commerce**

Business l	icense Fee			
Year	Amount		% Change	
2014	\$	2,197,606		
2015	\$	2,492,787		13%
2016	\$	2,509,352		1%
2017	\$	2,702,333		8%
2018	\$	2,814,076		4%



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# Chamber of Commerce – City of Vestavia Hills Economic Development Strategies

# Blue Lake Development

#### BLUE LAKE / TIMBERLAKE INFRASTRUCTURE MASTER PLAN



#### VESTAVIA HILLS

Submitted By:



GONZALEZ-STRENGTH & ASSOCIATES, INC. 2176 Parkway Lake Drive Hoover, AL 35244







SANITARY SEWER MASTER PLAN









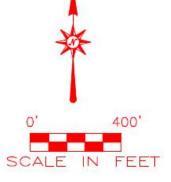
PROPOSED TIMBERLAKE DRIVE EXTENSION

ROADWAY IMPROVEMENT MASTER PLAN OPTION 1









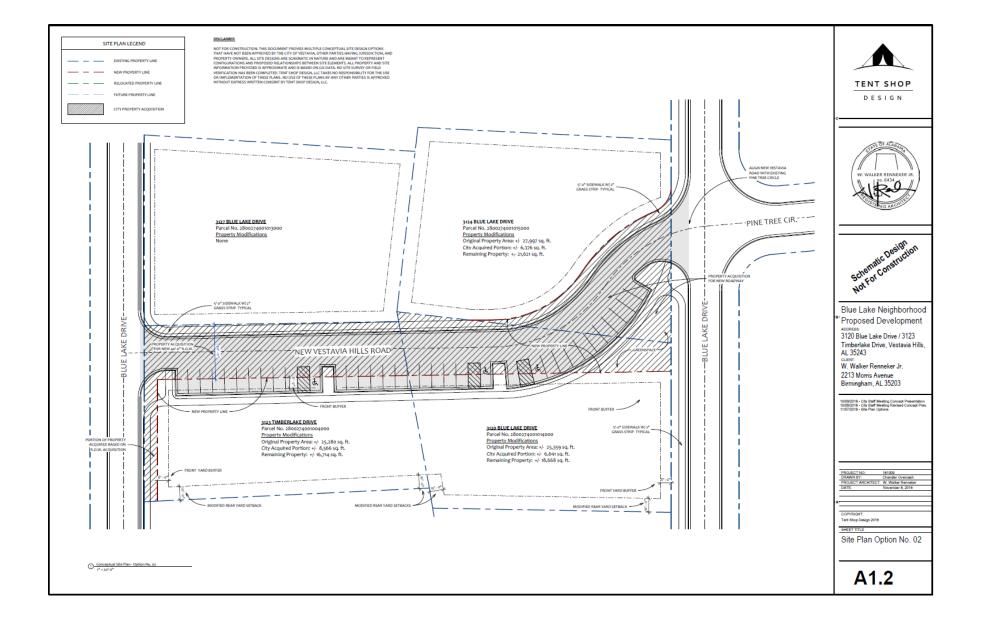
	DEVELOPER INSTALL SIDEWALK
	CITY INSTALL SIDEWALK - PHASE I
	CITY INSTALL SIDEWALK = PHASE
_	EXISTING SIDEWALK
-	EXISTING NATURE TRAIL

SIDEWALK MASTER PLAN









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## Blue Lake Road Estimate



- \$650,000 Construction and Property Acquisition Budget
- Future Development Opportunity
- Limited Time Frame for Action
- Hotel Benefit (120 Rooms)
  - Annual Lodging Tax (\$160,000)
  - Annual Ad Valorem Tax (\$50,000)
  - Construction Fees/Taxes (\$180,000)

Vestavia Hills Municipal Court

- Efficiency and Effectiveness
  - Organization
  - Policy and Procedures
  - Finances and Accounting

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• Compliance

## **Organization**

- Case Filing System
- Docket Designation
- Court Flow
- Court Software

## Policy & Procedures

- Pre-Trial Diversion Program
- Bonding Procedures
- Defensive Driving
- Failure to Appear Policies

## **Finances and Accounting**

- Bond Accounting
- Daily Accounting
- Monthly Reporting

## **Compliance**

- Pre-Trial Diversion
- State Reporting
- Record Keeping

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### **Future Strategies**

- Going Paperless
- Remote Swearing
- Vendor Evaluation
- Programs

# Legislative Priorities

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## 2019 Legislative Priorities for the Alabama League of Municipalities

#### Infrastructure Funding

The need for additional infrastructure funding has been debated the past two legislative sessions and continued to be studied by the Joint Legislative Infrastructure Study Task Force since the conclusion of the 2018 Regular Session. Their recommendations would add an additional motor fuel excise tax of 6 to 12 cents onto each gallon of motor fuel and place an annual license fee in the range of \$100-\$100 on vehicles using hybrid or electric engines. Task force members and stakeholders agree that this is needed to address infrastructure demands for ongoing maintenance as well as expansion of current roadways. Where the League membership takes issue is in the distribution of new funds. The current distribution formula was implemented in the 1960s and does not reflect the 2019 demographics of our state. Cities and towns are where 65 percent of Alabama's citizens live, work, shop and find entertainment, yet the current proposals would only provide a meager 10 percent of the distribution to municipalities. The League and its municipalities are advocating for a change to the distribution of local funds to provide an equal distribution of all local (cities and counties) motor fuel tax funds.

#### Online Sales Tax Collections

In 2016, the League worked with state and county officials to implement the Simplified Sellers Use Tax (SSUT) program allowing for the voluntary collection and remittance of sales taxes to Alabama by out of state on-line retailers. This program generated more than \$6q million in 2017 with \$15 million for municipal governments. In 2018, we amended the SSUT laws to include the collection of sales tax by marketplace facilitators – which are basically on-line malls hosted by national retailers. These additional collections should increase to approximately \$120 million in 2019.

Additionally, the US Supreme Court provided a ruling this past summer that seems to allow for the mandatory collection and remittance of sales taxes by online retailers, as long as the process is simple and non-discriminatory to the retailer. We believe our SSUT statute will allow Alabama to implement the mandatory provisions in the 2019 Session. The League will advocate for the mandatory implementation of SSUT with an additional one cent added to the existing 8 cent tax to be distributed directly to local governments.

#### Unfunded Mandates

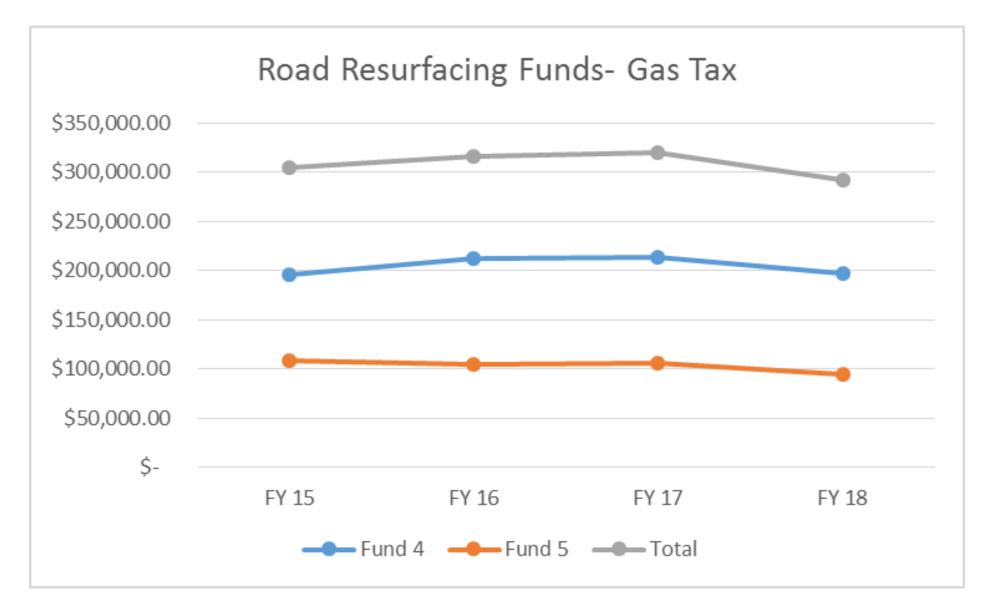
We believe there will be several proposals in 2019 to preempt or exempt sectors of the business community from paying municipal business licenses or collecting and remitting municipal sales taxes. Pharmacies and other businesses regularly lobby the Legislature to decrease their business license responsibilities. In addition, each year bills are introduced that would hinder municipalities from managing the resources in their communities and push the financial burden of administering programs onto our cities and towns. Several employee groups continually lobby for enhanced benefits to be paid by their employers. ALM has also vehemently opposed legislation that would preempt police jurisdictions. We expect to defend against similar proposals in 2019. The League will advocate against any unfunded mandates on municipal governments.

#### **Employee Liability**

Over the past few years we have experienced a major shift in municipal litigation with lawsuits now aimed directly at municipal employees for accidents that occur in the workplace. Plaintiff lawyers have included municipal employees as codefendants when suing the municipality on behalf of a plaintiff. In several cases, state courts have ruled these employees are exposed to liability via on-the job accidents. This has jeopardized the financial security of our municipal employees. The League advocates for placement of municipal employees under the protection of the municipal liability caps.

# Gas Tax

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	474	miles	
otal Road Miles with Vestavia Hills City Limits umber of Road Miles subject to JeffCo Thru Rd Agreement		miles	
		<u> </u>	
otal Road Miles to be Maintained by the City of VH	154	miles	
nnual Number of Roads to Maintain in 20 yr resurfacing plan	7.7	miles	
ost per Road Mile under current three year contract	\$ 110,000.00		
nnual Cost of Resurfacing with 20 year plan	\$ 847,000.00		
urrent gas tax funding dedicated to road resurfacing	\$ (292,000.00)		
nnual funding deficit to accomplish 20 year plan	\$    555,000.00		
apital Funding Plan assuming 20 mile resurfacing catch u	up w/in propose		
( 2018		Road Miles	
perating Funds	\$ 292,000.00		
ond Issue	\$ 2,200,000.00		
DTAL	\$ 2,492,000.00	22.65	
	<i>\$ 2, 152,000.00</i>	22.03	
( 2019			
as Tax	\$ 292,000.00		
dditional Funds	\$ 184,000.00		
DTAL	\$ 476,000.00	4.33	
( 2020			
as Tax	\$ 292,000.00		
dditional Funds	\$ 368,000.00		
DTAL	\$ 660,000.00	6.00	
( 2021			
as Tax	\$ 292,000.00		
dditional Funds	\$ 552,000.00		
	\$ 844,000.00	7.67	
DTAL			
OTAL 7 2022 and Thereafter			
	to be performed		

# Retirement Systems of Alabama

Eligibility

- <u>Tier 1</u> Member had service credit in the ERS prior to January 1, 2013. This includes a member who has withdrawn service or has purchased non-temporary service that predates January 1, 2013.
- <u>Tier 2</u> Member who first began eligible employment with an ERS participating employer on or after January 1, 2013, and who had no eligible service in the ERS or TRS prior to January 1, 2013.

# Tier 1 and Tier 2 Comparison

	Tier 1	Tier 2
Date of Employment	Prior to Jan. 1, 2013	On or after Jan. 1, 2013
Employee Contribution Rate	8.5%	7.0%
Retirement Eligibility	<ul> <li>25 years of service at any age</li> <li>OR</li> <li>At least 10 years of service at age 60</li> </ul>	<ul> <li><u>No 25-year retirement</u></li> <li>At least 10 years of service at age 56</li> </ul>
Retirement Factor	2.0125%	1.650%

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	Tier 1	Tier 2
Date of Employment	Prior to Jan. 1, 2013	On or after Jan. 1, 2013
Employee Contribution Rate	8.5%	7.0%
Retirement Eligibility	<ul> <li>25 years of service at any age</li> <li>OR</li> <li>At least 10 years of service at age 60</li> </ul>	<ul> <li>No 25-year retirement</li> <li>At least 10 years of service at age 56</li> </ul>
Retirement Factor	2.0125%	1.650%

	Tier 1	Tier 2
Average Final Salary	Average of the Highest 3 of last 10 years of service	Average of the highest 5 of last 10 years of service
Benefit Cap	None	80% of Average Final salary
Sick Leave Conversion	Yes	No

### Final Benefit Calculation

(Average Final Salary) X (Years of Service)X (Benefit Factor) ÷ 12 = Monthly Benefit

Tier 1 Employee Benefit Factor = 2.0125% Tier 2 Employee Benefit Factor = 1.65%

### Final Benefit Comparison

- Tier 1
  \$55,000 X 30 X 0.20125 ÷ 12 =
  \$2,767 / Month or \$33,204 / Year
- Tier 2

\$55,000 X 30 X 0.0165 ÷ 12 = \$2,268 / Month or \$27,216 / Year

### **Sick Leave Conversion**

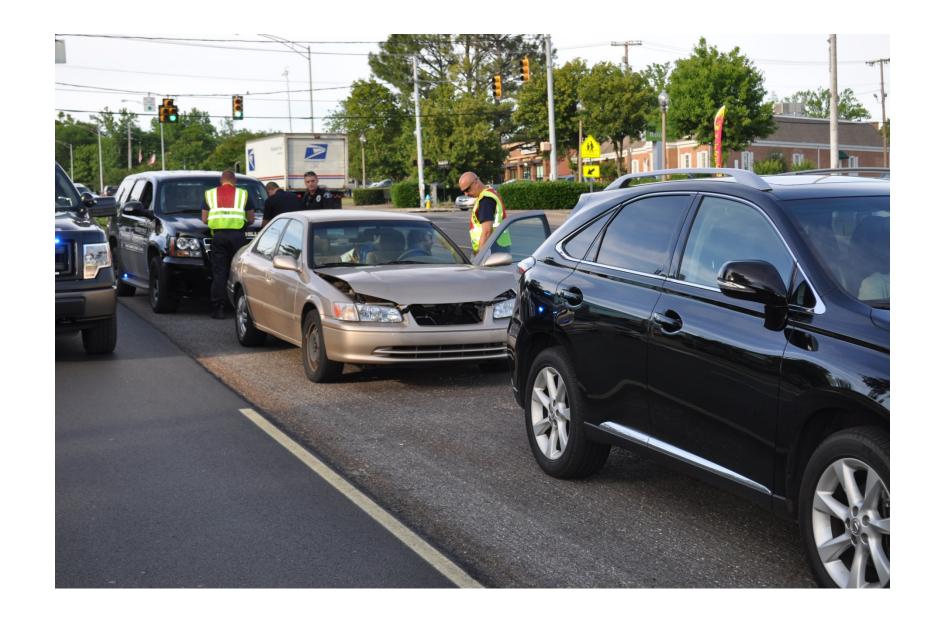
- An employee may convert unused sick leave toward meeting the minimum service requirement for retirement, or the converted sick leave will be used in calculating the retirement benefit.
- Members cannot convert unused sick leave to retirement credit in order to meet the 10-year vesting requirement.



### HB 344 Committee Talking Points

- This legislation covers only employees of County and Municipal Governments, Local Agencies, Boards and Districts that are members of the ERS system of RSA (local units). This does not cover any State employee so there is no possible increase in State monies.
- The change back to TIER I benefits is not mandated by the local unit. There is "OPT IN " language that provides for up to 24 months for a local unit to pass a resolution to change back the benefits.
- This legislation will give TIER II employees under the ERS system TIER I benefits when that employee is eligible for retirement if the local they are employed by elects to make the change.
- The cost of the change in benefits is being covered by an increase in payroll contributions by the employee. General employees contribution will be 7.5% and Public safety employees will pay 8.5%
- There is a need to make the change back to TIER I benefits to allow the local units to be able to recruit and retain good quality employees to provide the services to those covered by the local Government or Agency. With the increase in industry coming into Alabama the completion for good quality employees will only get stronger.
- Once the local unit elects to make the change the effective date will be the beginning of the next fiscal year.
- RSA personnel were involved with the writing of this legislation and are good with the language in the bill.

# **Employee Immunities and Earmarking**



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